

Annual Performance Statement

November 2021



**CENTRAL NSW
JOINT ORGANISATION**

- Bathurst
- Blayney
- Cabonne
- Cowra
- Forbes
- Lachlan
- Oberon
- Orange
- Parkes
- Weddin

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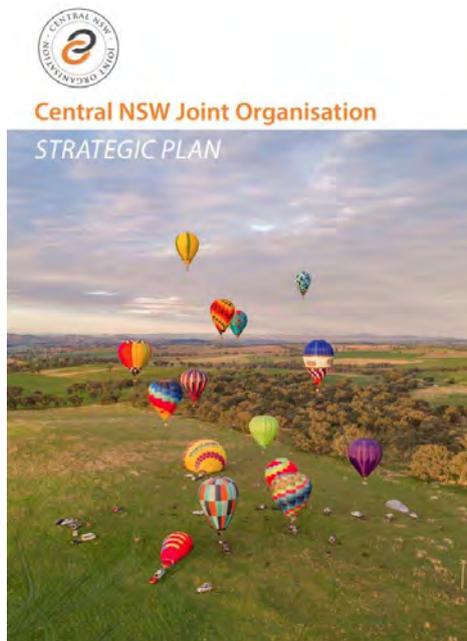


Purpose of the Statement

Within 5 months from the end of each year, a joint organisation must prepare a report (its **annual performance statement**) for that year reporting as to its progress in implementing its strategies and plans for delivering its strategic regional priorities.

The Central NSW Joint Organisation delivered on its [Regional Strategic Plan](#) for the year. For detailed quarterly advice on progress please go to the [Agendas of the CNSWJO Board](#).

This Statement provides advice in line with the legislative and regulatory framework specifically 397J Annual performance statements of the Local Government Act.



REPORTING THE
PROGRESS FROM
THE 2010/2021
FINANCIAL YEAR
IMPLEMENTING STRATEGIES
AND PLANS FOR
DELIVERING STRATEGIC REGIONAL
PRIORITIES
IN CENTRAL NSW

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Forward from the Chair

Central NSW Joint Organisation (CNSWJO) was the first to be constituted in the State in May 2018 and this is its third Annual Statement. Under the NSW Local Government Act CNSWJO has three primary functions, which are to:

- establish strategic regional priorities and develop strategies and plans for delivering these priorities;
- provide regional leadership and be an advocate for strategic regional priorities; and
- identify and take up opportunities for inter-governmental cooperation on matters that relate to our Region.

Although it has been a challenging COVID impacted year, it has also been a busy and productive year for our JO Board. We have been able to fulfil the above functions for our member Councils and deliver on the priorities that have been identified in our [Strategic Plan](#).

The activities the JO has undertaken are detailed in this report, against our Strategic Priorities. These priority areas are:

- Inter Council Cooperation
- Regional Prosperity
- Transport and Infrastructure
- Regional Water Security

Each of these Portfolios is supported by a Mayor, Sponsoring General Managers and various teams of both Councils staff and partner peak organisations, State and Federal agencies. Please see advice below from the Portfolio Mayors.

It is only through the remarkable collaboration between our Councils and our partners that we have been able to deliver on our strategic objectives. In January 2019 I requested that the CNSWJO report to its members in terms of value and I am pleased to report that the JO team have taken this to heart and the advice below shows to significant value our collaboration delivers to our members.

I would also like to comment on the collaboration and communication between the Joint Organisations. Both the Joint Organisation Chairs' Forum and the Executive Officers network are going from strength to strength where it particularly pleasing to see the JOs learning from each other and improving practice.

However, all is not roses. The most significant risk to our Joint Organisation is the failure of the broader network where some Joint Organisations are at or near collapse as they are unsustainable. Unfortunately, the vision for JOs shared by the State Government with Councils at the time of their inception has not been realised. This is particularly the case for the role of JOs cooperating with the State. The Board will receive an End of Term Report providing advice to the incoming Board in this regard.

This will be my last report to members and their communities for this term and I would like to thank everyone for their support on this Joint Organisation journey. I truly believe, if given time and

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support, Joint Organisations will add value not just to local government but to the State and ultimately result in better service to the communities we share.

Inter-council cooperation - a report from Portfolio Mayor Cr John Medcalf

The Inter Council Cooperation Program covers:

JO compliance

- teams of Council staff delivering cost savings, information sharing, projects and other efficiencies across all member Councils and
- Inter JO collaboration through the Chairs' Forum and the Executive Officers' Network.

The JO continues to deliver on its compliance commitments where total costs of both internal and external resourcing of the compliance burden are conservatively estimated at \$50K per annum.

The focus for this year's efforts in intercouncil cooperation by Council operational teams has been in procurement, energy management and training.

We have delivered close to \$2.2m in cost savings across 20 contracts. This included almost \$630k in electricity savings for large market sites and streetlighting. New contracts for the year included: Best Practice in Aggregated Procurement Program, Road Signs, Asset Valuation Services for Water and Sewer, Bitumen Emulsion, Safety Compliance Training, Pre-Employment Screening Services, Printing and Mailing of Rates Notices, Renewable Energy Action Plans, Solar and Storage Assessments, and Operational Efficiency Audits of Aquatic Centres.

The Best Practice in Aggregated Procurement (BPAP) Program across 4 JOs is nearing completion. The program has been across 4 JOs, led by CNSWJO.

Training for National Water for Wastewater Training & Certification Project that delivered 560 units of competency to 52 wastewater operators from across 9 member councils in the 20/21 financial year.

The Southern Lights program led by 4 JOs in the south of the State for a rollout of one of the largest deployments of smart-enabled LED lighting in Australia, with over 75,000 LED streetlights. Substantial progress was made in the 2020/2021 year with all Councils completed with the exception of Blayney (which has been completed in recent weeks), Lachlan and Parkes. Smart controls remain a stumbling block with Essential Energy and negotiations continue.

The Energy Management program continues where member councils utilise energy management software to analyse and identify opportunities to reduce their electricity consumption.

An electric vehicles Toolkit has been developed to help councils, businesses and charging station operators to navigate the process of installing chargers throughout the Central NSW region.

www.evtoolkit.centralnswjo.com

An [electric vehicle charging infrastructure mapping report](#) was also developed to identify ideal locations to install chargers, with the aim of the project to become grant-ready.

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Signing of MoU with DPIE energy in October 2020 which has led to significant and fast-moving acceleration of renewable energy deployment in region. In 20/21, a total of \$335k in grant funding was received by CNSWJO members through the program with DPIE's Sustainable Councils and Communities Program. Members have used this funding to undertake projects such as Renewable Energy Action Plans, Solar and Storage Assessments, a Smart Metering pilot, Emissions Reduction Plans, Aquatic Centre Efficiency Audits, and importantly, to fund a consultant to support the region's aggregate electricity procurement where it is seeking a renewable energy Power Purchase Agreement.

On behalf of the Board, we thank Council staff for their contribution to the various tasks be it evaluation panels, consultations regionally or providing data to inform regional contracts, we appreciate there are some outstanding staff who go the extra mile not just for their Council and region, but for the State.

The transition of the JO into its new role. The Chairs of the JOs meet regularly to progress the issue of JO Sustainability. The CNSWJO has coordinated the Executive Officers' Network. Fortnightly meetings share information and invite key State agency personnel to facilitate the JO role of Intergovernmental cooperation.

Regional prosperity – A report from Portfolio Mayor Cr Bill West

For the past year the JO has continued to Chair the Regional Prosperity Committee – a dedicated intergovernmental collaboration to grow the economy in Central NSW and a subcommittee of the Regional Leadership Executive (RLE). The RLE commenced a review of its subcommittees towards the end of the year and the subcommittee has not met since.

The MoU with RDA, the only one of its kind in the nation – was reaffirmed and continues to deliver excellent value including the Telecommunications Workshop in March 2021. Sadly, for the region Mr Sam Harma, Director of RDA, has relocated back to Western Australia and we wish him well for the future.

The region completed its [Visitor Economy Strategy Refresh](#), refining strategy to better suit to role of the Joint Organisation. In collaboration with RDA Central West and Arts Out West the Cultural tourism mapping - <https://centralnsw.com/> continues to be delivered.

- PR valued at over \$814,946 in equivalent advertising value from July 2020 to June 2021 or \$2,444,838 in public relations value;
- Content promoted key towns and villages, attractions and experiences including food and wine, art and culture, places to stay, retail, events, history & local personalities
- Significant media coverage including Magazines Paper articles and TV Travel shows;
- Media releases researched, wrote and distributed to 500+ media and industry contacts to promote Central NSW travel news;
- Hosted 17 media on 2-7 day hosted “familiarisation trips” throughout Central NSW to research and produce story content;
- Central NSW's new 'Night Skies' strategy delivered national promotion for Central NSW's unique night sky attractions, experiences and events;

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- The ‘We Want You Back’ campaign was rolled out to drive visitation back to the region after the Covid-19 lockdown in 2020. Key tourism ambassadors from 10 LGAs featured in three newly produced ads which reached an audience of 4.5m viewers in regional NSW, Wollongong, Newcastle and Canberra.
- Consumer traffic to the destination website www.visitcentralnsw.com.au has increased again with visits to the page doubling in April 2021 compared to the same period in 2020.

The region joined the federally funded Regional Activators Alliance to leverage over \$4m of funding to promote living and working in regional Australia. Please find your community on <https://movetomore.com.au/>

Regional Transport and Infrastructure a report from Portfolio Mayor Cr Ken Keith

Over the year through the Strategic Regional Transport Group (SRTG), relationships continued to develop guided by the adopted Terms of Reference. This enables the intergovernmental collaboration envisioned under the JO legislation, albeit being driven and supported by Local Government. Our key collaborators are the Federal Departments of Infrastructure and Regional Development, Investment Division and Inland Rail, multiple different departments within Transport for NSW from freight, rail and strategy, the Department of Planning Industry and Environment and Regional NSW. Given the amount of activity in transport in region, regular dialogue with these key agencies is providing worthwhile. From December 2020 the group began transition to being administered by TfNSW with a view to having the regions aspirations led by the State.

The collaboration through the SRTG successfully enabled a joint application with RDA Central West to the Inland Rail Interface Improvement Program for the Productivity Enhancement Program on better access for small to medium enterprise in the Central West leveraging Inland Rail.

The Transport Technical Committee made up of Engineers and Managers continue to work regionally to deliver outcomes locally for members and their communities. Outcomes from this group are: bulk purchases in bitumen emulsion; spray seal contract; collaborating with TfNSW to merge Council road information with State road information; negotiation of the Road Rail Interface Agreement; prioritisation including the Roads of Strategic Importance program; and supporting TfNSW in developing the Central West and Orana Regional Transport Plan. The group have also been working with NHVR, on the National Spatial Program, to deliver a nationally consistent route planning platform for the heavy vehicle industry using consistently sourced data.

100% grant funded program saw the completion of the bridge assessment with 164 Bridges assessed, some of these bridges have been further funded through this work. Consultation commenced with TfNSW on a more strategic approach to bridge repair and upgrade.

Regional Water Security - A report from Chair of Central Tablelands Water, Cr David Somerville

Aside from advocacy to support members in securing town water supplies as a result of the worst drought on record, 2020-2021 marked a period of major review of water policy by both the National and State Productivity Commissions.

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The NSW Parliament's Legislative Assembly Portfolio Committee No. 7 undertook an inquiry into the rationale for and impacts of new dams and other water infrastructure, including the Wyangala Dam wall project. The State Government continued work on its suite of Regional Water Strategies. It also commenced work on its first 20-year State strategy to improve the security, reliability, quality and resilience of the state's water resources over the long term and set the overarching vision for the 12 Regional Water Strategies.

In addition, Infrastructure Australia sought to engage with the CNSWJO in the development of the water chapter for the Australian Infrastructure Plan. The CNSWJO with its maturity in water planning and management and highly respected collaborative water utilities alliance was actively engaged through all these processes writing multiple submissions and ultimately achieving recognition in the final reports issued by the Productivity Commission and Infrastructure Australia.

The Water Utilities Alliance identified and prioritised emergency infrastructure solutions for Board endorsed advocacy and continued to advocate for funding for long-term regional water security projects seeking all opportunities to engage at decision making level in the planning and business case development for these projects.

Funding highlights;

- Lake Rowlands to Carcoar Pipeline Project, the Lake Rowlands Augmentation project
- Wyangala Dam wall raising project.

Compounding the emergency town water response was the pressure to comply with business-as-usual processes by DPIE Water. Issues associated with these including optimising the role of JOs in the costly and resource intensive development of Integrated Water Cycle Management Plans and related processes, formed the subject of much advocacy together with on-going challenges in the regulatory and funding framework.

Most significant was success by the region for its advocacy to have urban water integrated into the State Government's strategic framework for water management in regional NSW. Member Councils worked with DPIE Water in the development of the Lachlan and Macquarie-Castlereagh Regional Water Strategies. These are the first inland river catchment Strategies to be developed and, while there is still work to be done, particularly in the unregulated Macquarie Valley, the integration of urban water into these represents a major step in regional water management across the State.

Water management in NSW and nationally is under-going huge re-evaluation and management change leading to ongoing requests for submissions and consultations. While there are challenges in fit-for-purpose, whole-of-government consultative processes, the JO continues to advocate for fully collaborative processes with appropriate Local Government representation at the regional level.

Advice on progress in implementing strategies and plans for delivering strategic regional priorities

This year has seen some significant challenges for both the member Councils and the Joint Organisation with Covid 19 impacting for another year, the role LG undertook in the roll out of vaccinations, various lockdowns and stay at home orders and the return of rain.

With Covid restrictions the planned meetings in Sydney and Canberra to enable these conversations have been put on hold as the region redeployed its resources into tourism. Please see advice below on the “We Want You Back” campaign where CNSW was in market for the June long weekend 2020.



Held this year was a Productive Water Forum in Cowra and a Transport Forum in Bathurst both with an agricultural focus, and an opportunity to meet on the CSU campus in Orange the three successful students who were recipients of the Central NSW Joint Organisation Scholarship Fund.

The Board has also had meetings with key State and Federal representatives including:

- The Deputy Prime Minister and Minister for Infrastructure, Transport and Regional Development the Hon Michael McCormack;
- The Hon Mark Coulton, Minister for Regional Health, Regional Communications and Local Government,
- The Hon. John Barilaro, MP, Deputy Premier, and Minister for Regional New South Wales, Industry and Trade and Member for Monaro
The Hon Paul Toole, Minister for Regional Transport and Roads Deputy Leader of The Nationals, Member for Bathurst
- The Hon Dr Geoff Lee, Minister for Skills and Tertiary Education,
- The Hon. Melinda Pavey, Minister for Water, Property and Housing
- The Hon Matthew Kean, Minister for Energy and Environment
- Steph Cooke, Member for Cootamundra, Parliamentary Secretary for Regional Health.
Member for Cootamundra
- TfNSW;
- Regional NSW;

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- Resilience NSW;
- DPIE (Planning and Water Depts);
- LGNSW;
- Water NSW;
- NSW Water Directorate;
- Murray Darling Association Inc. (MDA; and
- Infrastructure Australia.

Highlights

- The support of Board members in attendance at both ordinary and special meetings to progress transition in a new and unusual way online.
- The support of General Managers in collaborating on and delivering \$1.8m cost savings and other value to member Councils and through them their communities Joint Organisation and of their Council across the region. Please see more advice below.
- The outcomes focussed work of the 12 project teams in region
- The strength of the Council staff and the CNSWJO staff in taking on the challenges and extra load during this year.
- The growth of strategic relationships to support the strategic priorities of the JO including engagement and work across the JO sector at both the Executive Officer and Chair level
- The growth in strategic relationships between the JO and key State agencies where the features for the 2020/2021 year were transport planning for the Central West and Orana Regional Transport Plan led by TfNSW and the Regional Water Plans for both the Macquarie and the Lachlan.
- The reaffirmation of the MoU with RDA Central West.

Key outputs for the year are:

- EV website and toolkit - <https://www.centralnswjo.com/>
- 'We want you back' Campaign - <https://www.visitcentralnsw.com.au/we-want-you-back/>
- Best Practice in Aggregated Procurement <https://www.centraljo.nsw.gov.au/procurement/>
- National Asset Management Audit Framework reports for Councils and a regional report pointing to further ways in which the JO can support members
<https://www.centraljo.nsw.gov.au/co-operative-projects/>
- Central West Food and Fibre Strategy
<https://www.centraljo.nsw.gov.au/content/uploads/Food-and-Fibre-Strategy-Final-combined-compressed.pdf>
- 164 Bridge assessments for member Councils and a regional report to inform further funding and collaborative opportunities with the State and Federal Governments with a view to delivering even more value to members and the State. To view a case study visit
https://www.centraljo.nsw.gov.au/content/uploads/Bridges_Case-Study.pdf
- Submissions responses to various Inquiries <https://www.centraljo.nsw.gov.au/submissions/>
- Various outputs as part of the engagement with the Lachlan and Macquarie Regional Water Strategies.
- Various outputs as part of the Central West and Orana Regional Transport Plan 2056.

Value to Members 2020/2021

Value to member Councils and through them to the communities of Central NSW is at the heart of all programming of the Joint Organisation.

CNSWJO reports value to its members every quarter. For this year the value is summarised as:

- 23 Submissions;
- 12 Plans strategies and other collateral that members can leverage for funding, advocacy, forward planning and other purposes;
- 9 Activities typically training that supported members in their compliance with various pieces of legislation
- \$2.2m cost savings and annual spend of \$21.4m via 22 regional contracts;
- \$736k in grants for members to support training, energy management, best practice in aggregated procurement, tourism and regional development;
- 3 Data opportunities for members to support evidence-based grant submissions and other work; and
- \$2.45m value of the visitor economy Public Relations Campaign, 18 media releases and various social media metrics.

This value is delivered primarily by the various operational teams across the region including the CNSWJO

- General Managers' Advisory Committee
- Water Utilities' Alliance
- Transport Technical Committee
- Tourism Group
- Planners' Group
- Human Resources Managers Group
- WHS/Risk Management Group
- Training, Learning and Development Group
- Energy Group
- Regional IT Group

Project support is provided by Council staff for example the NAMAf project.

Submissions

Twenty three submissions were lodged on behalf of the region over the twelve month period. Please go to <https://www.centraljo.nsw.gov.au/submissions/> to find these submissions. In line with the focus on agriculture these submissions included:

1. ABS Submission on 2020-21 Agricultural Census Online Consultation Content - July 2020
2. NSW Housing Strategy - Discussion Paper – July 2020
3. DPIE Regional water value for Regional Water Strategies
4. Portfolio Committee No.4 amendment to water bills
5. "Regional water value functions" report by Marsden Jacob
6. Inquiry into the integrity, efficacy and value for money of NSW Government grant programs - August 2020

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7. Marsden Jacob report on regional water value functions Valuing different hydrological outcomes under Regional Water Strategies – Revised Draft dated 12 August 2020
8. NSW Productivity Commission Submission- Continuing the Productivity Conversation, Green Paper; - September 2020
9. The Productivity Commission’s Review of the National Water Initiative;
10. Statement of Intent with RLE
11. Tourism Infrastructure projects to DNOC
12. Lachlan Regional Water Strategy Consultation- September 2020
13. Macquarie-Castlereagh Regional Water Strategy Consultation- September 2020
14. Inquiry into the rationale for and impacts of, new dams and other water infrastructure in NSW - October 2020
15. Macquarie-Castlereagh Regional Water Strategy Consultation- September 2020 Supplementary Submission – Dec 2020
16. Inquiry into health outcomes and access to health and hospital services in rural, regional, and remote New South Wales – Jan 2021
17. Inland Rail project and regional NSW- Feb 2021
18. Release of Exposure Draft Bill on local government rating reform- Feb 2021
19. Submission on the Rapid Assessment Framework -February 2021
20. Submission on An Agricultural Land Use Strategy -February 2021
21. Draft NSW Water Strategy Public exhibition – March 2021
22. Productivity Commission National Water Reform Draft Report – March 2021
23. Agritourism and small-scale agriculture development- Proposed amendments to support farm businesses and regional economies, Explanation of Intended Effect – April 2021

All submissions are developed with members in line with the region’s advocacy policies. Please request more detail in this regard.

Plans, strategies and other collateral

Members are welcome to request more detail on any of the twelve outputs, where significant plans, strategies and other collateral include:

1. Covid19 Registers and Business Continuity Plans for Local water Utilities
2. 1,086 contractors have successfully completed the online WHS induction (this number does not include the historical data that has also been uploaded).
3. Training, Learning & Development (TLD) Group meeting for 7 July 2021 has been postponed until September 2021 to align with the commencement of the Safety Compliance Contract and during that meeting the Group are to meet with the contract providers under that contract. -
4. Consultation Policy and Procedure co-designed by CNSWJO and NSW Regional Leadership Executive – Official release with logos 17 Feb.
5. Padmap Refresh 2021 now complete and the majority of padmaps have been distributed
6. MOU with DPIE for Sustainable Councils and Communities’ Net Zero program.
7. Advocacy on NSW Auditor General on DPIE Water, seeking a shared approach across all NSW JOs.
8. Tourism Culture Maps Brochure.
9. Stage two – Best Practice in Aggregated Procurement – EOIs received
10. RFQ for Tourism Strategic refresh issues
11. Co-authored a shared NSW JO Advocacy Plan on Background advice for JO Chairs on urban water, the funding framework and JO sustainability
12. Regional EV charging infrastructure in Central NSW

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Please go to <https://www.centraljo.nsw.gov.au/>

Compliance

The majority of activities supporting compliance undertaken across the region were training.

Media releases

- Local Government Week Activities across the region
- EV Toolkit goes live
- Don't take the foot off the pedal on water security
- Regarding Harvest Workers
- Arts out West – launch of Culture Maps Central NSW
- Spring Great Outdoors 2020 Media Release
- Media release support for Tresillian
- Central NSW welcomes renewed effort in energy management
- Central West NSW CBD Business Survey
- Mayors concerned for our visitors
- Leaders in Central NSW positive about a new way of doing business with the State Government on Water Security
- Telecommunications event in Blayney
- The Best Places to Stargaze in Central NSW (Unearth Central NSW)
- Joint statement with RDACW on 2021-2022 Federal Budget
- Welcomes Tunnel news
- Must Do New Food & Wine Adventures in Central NSW (Unearth Central NSW)
- World Class History Attractions in Central NSW (Unearth Central NSW)

Social media

- Central NSW Joint Organisation Facebook Page –572Followers
- Central NSW Tourism Facebook Page –14,995 Followers
- Screen Central Facebook Page –351 Followers
- Central NSW Tourism Instagram Page – 5,561 Followers
- Central NSW JO Twitter – 937 Followers

Central NSW Joint Organisation Tourism Public Relations Report

Overview prepared by Gabrielle Brewer, PR Consultant

Overview

- Content promoted key towns and villages, attractions and experiences including food and wine, art and culture, places to stay, retail, events, history and local personalities.
- Hosted 17 media on 2-7 day hosted “familiarisation trips” throughout Central NSW to research and produce story content.
- Researched, wrote and distributed 10 media releases to 500+ media and industry contacts to promote Central NSW travel news.
- Delivered a beautiful new Central NSW television advertising campaign across NSW's Prime 7 Network for “We Want You Back” to drive visitation back to the region after the Covid-19 lockdown. Key tourism ambassadors from 10 LGAs featured in three newly produced ads

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which reached an audience of 4.5m viewers in regional NSW, Wollongong, Newcastle and Canberra.

- On air July 2020 – from an investment of \$5k Prime 7 delivered a value of \$72k,686
- On air February 2021 – from an investment of \$5k Prime 7 delivered a value of \$43,402
- All finished/available/approved videos can be found here on YouTube: [Central NSW Tourism - YouTube](#)
- A feature on Central NSW aired on Channel 7's Better Homes & Gardens in February 2021 featured Bathurst, Wilga Station, Hillandale Gardens, Montrose House in Canowindra, Grenfell Silos, the Cowra Japanese Garden and more.
- Central NSW's new "Night Skies" strategy delivered national promotion for Central NSW's unique night sky attractions, experiences and events.
 - Kick started with media partner Australian Geographic from March-May 2021 with an advertorial article, social media, newly created digital ads, EDM newsletter and editorial in the magazine. All performed above the AG average response.
 - 3 x newly created "Visit Central NSW for Night Sky adventures" ads were created using the Parkes Dish, Grenfell Silos and Amazing Forbes night sky images with e-clicks direct to the Central NSW destination website and a newly created Night Sky content page.
 - Results included the editorial EDM reaching an audience of 74,190 and an open rate of 18,321
 - The FB post on 19 April received 61,000 reactions and 3,877 engagements and the boost on 20 April was 49,000 reactions (ie an emoji) and 4,400 engagements (ie likes, comments, shares).
 - Media partnership with Australian Traveller from March-May 2021 included an online article, social media, added-value and newsletter promotion.
- Facilitated a series of paid media partnerships between partner LGAs to deliver tourism promotions, for example a 6-page feature in the Autumn 2021 issue of Out and About with Kids "Awesome family adventures in Central NSW" featured Parkes, Bathurst and Cowra with each council financially contributing.

Public Relations Value has been reported for the July 2020 – June 2021 period at \$2,444,838 and the Equivalent Advertising Value for the same period at \$814,946.

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Cost Savings

The following table lists the cost savings for the Joint Organisation between 1 July 2020 and 30 June 2021. The statistics are updated on a quarterly basis and are reported for the current financial year. Cumulative spend and cost savings are available on request.

SAVINGS	Water Utilities Alliance Contracts	HR Contracts	WHS contracts	IT contracts	Supply contracts	Roads/ Transport contracts	Energy contracts	RDOCS contracts	Other contracts	Training	Legal advice re Procurement	Participation in regional procurement	Total
Bathurst	\$0	\$40,913	\$1,048	\$0	\$25,384	\$0	\$413,466	\$1,046	\$0	\$9,606	\$2,000	\$27,000	\$520,462
Blayney	\$0	\$7,316	\$0	\$0	\$26,039	\$0	\$51,824	\$0	\$0	\$0	\$2,000	\$22,000	\$109,179
Cabonne	\$0	\$12,826	\$20	\$0	\$39,711	\$0	\$56,917	\$644	\$0	\$6,726	\$2,000	\$31,000	\$149,844
Central Tablelands Water	\$0	\$103	\$0	\$0	\$0	\$0	\$13,700	\$973	\$0	\$0	\$0	\$10,000	\$24,775
Cowra	\$0	\$18,114	\$1,676	\$0	\$48,323	\$0	\$114,353	\$594	\$0	\$12,577	\$2,000	\$26,000	\$223,636
Forbes	\$0	\$15,901	\$0	\$0	\$42,214	\$0	\$98,198	\$808	\$0	\$1,821	\$2,000	\$19,000	\$179,942
Lachlan	\$0	\$26,846	\$0	\$0	\$44,962	\$0	\$88,963	\$989	\$0	\$3,977	\$2,000	\$26,000	\$193,737
Oberon	\$0	\$17,227	\$0	\$0	\$12,587	\$0	\$34,172	\$1,346	\$0	\$0	\$2,000	\$30,000	\$97,332
Orange	\$0	\$68,877	\$3,537	\$0	\$33,878	\$0	\$491,769	\$1,012	\$0	\$23	\$2,000	\$15,000	\$616,095
Parkes	\$0	\$1,402	\$0	\$0	\$43,570	\$0	\$180,478	\$478	\$0	\$4,059	\$2,000	\$18,000	\$249,987
Weddin	\$0	\$103	\$0	\$0	\$25,397	\$0	\$33,063	\$1,091	\$0	\$0	\$2,000	\$16,000	\$77,653
Sub Total	\$0	\$209,629	\$6,281	\$0	\$342,066	\$0	\$1,576,900	\$8,979	\$0	\$38,788	\$20,000	\$240,000	\$2,442,643
												Cost to members	\$245,600
												Total	\$2,197,043

Legislative requirements for the Annual Performance Statement

Details (including the purpose) of overseas visits undertaken during the year by councillors, council staff or other persons while representing the council (including visits sponsored by other organisations)	Nil
<p>Details of the total cost during the year of the payment of the expenses of, and the provision of facilities to, councillors in relation to their civic functions (as paid by the council, reimbursed to the councillor or reconciled with the councillor), including separate details on the total cost of each of the following—</p> <ul style="list-style-type: none"> • the provision during the year of dedicated office equipment allocated to councillors on a personal basis, such as laptop computers, mobile telephones and landline telephones and facsimile machines installed in councillors’ homes (including equipment and line rental costs and internet access costs but not including call costs), • telephone calls made by councillors, including calls made from mobile telephones provided by the council and from landline telephones and facsimile services installed in councillors’ homes, • the attendance of councillors at conferences and seminars, • interstate visits undertaken during the year by councillors while representing the council, including the cost of transport, the cost of accommodation and other out-of-pocket travelling expenses, • overseas visits undertaken during the year by councillors while representing the council, including the cost of transport, the cost of accommodation and other out-of-pocket travelling expenses, • the expenses of any spouse, partner (whether of the same or the opposite sex) or other person who accompanied a councillor in the performance of his or her civic functions, being expenses payable in accordance with the <i>Guidelines for the payment of expenses and the provision of facilities for Mayors and Councillors for Local Councils in NSW</i> prepared by the Director-General from time to time, • expenses involved in the provision of care for a child of, or an immediate family member of, a councillor, to allow the councillor to undertake his or her civic functions 	Nil
<ul style="list-style-type: none"> • details of each contract awarded by the council during that year (whether as a result of tender or otherwise) other than— • (employment contracts (that is, contracts of service but not contracts for services), and • contracts for less than \$150,000 or such other amount as may be prescribed by the regulations, including the name of the contractor, the nature of the goods or services supplied by the contractor and the total amount payable to the contractor under the contract 	Nil.
A summary of the amounts incurred by the council during the year in relation to legal proceedings taken by or against the council (including amounts, costs and expenses paid or received by way of out of court settlements, other than those the terms of which are not to be disclosed) and a summary of the state of progress of each legal proceeding and (if it has been finalised) the result.	Nil

2021 ANNUAL PERFORMANCE STATEMENT – CENTRAL NSW JO

The total amount contributed or otherwise granted under section 356 of the Act	Nil
A statement of all external bodies that during that year exercised functions delegated by the council	Nil
A statement of all corporations, partnerships, trusts, joint ventures, syndicates or other bodies (whether or not incorporated) in which the council (whether alone or in conjunction with other councils) held a controlling interest during that year	Nil
A statement of all corporations, partnerships, trusts, joint ventures, syndicates or other bodies (whether or not incorporated) in which the council participated during that year	Nil
Statement of the activities undertaken by the council during that year to implement its equal employment opportunity management plan	Nil
Statement of the activities undertaken by the council during that year to implement its equal employment opportunity management plan	The Executive Officer was employed in accordance with equal employment opportunity
<p>Statement of the total remuneration comprised in the remuneration package of the general manager during the year that is to include the total of the following—</p> <ul style="list-style-type: none"> • the total value of the salary component of the package, • the total amount of any bonus payments, performance payments or other payments made to the general manager that do not form part of the salary component of the general manager, • the total amount payable by the council by way of the employer’s contribution or salary sacrifice to any superannuation scheme to which the general manager may be a contributor, • the total value of any non-cash benefits for which the general manager may elect under the package 	<p>The total remuneration package for the Executive Officer is a salary of \$183,280 with superannuation of \$17,411 No other bonuses or contributions were made.</p> <p>Tools of Trade – The JO will supply a laptop, iPad and mobile phone and the JO will accept reasonable private use of the tools of trade except private international calls on the mobile phone.</p>
The total amount payable by the council by way of fringe benefits tax for any such non-cash benefits	Nil
A statement of the total remuneration comprised in the remuneration packages of all senior staff members (other than the general manager) employed during the year, expressed as the total remuneration of all the	Nil

2021 ANNUAL PERFORMANCE STATEMENT – CENTRAL NSW JO

<p>senior staff members concerned (not of the individual senior staff members) and including totals of each of the following—</p> <ul style="list-style-type: none">• the total of the values of the salary components of their packages• the total amount of any bonus payments, performance payments or other payments made to them that do not form part of the salary components of their packages,• the total amount payable by the council by way of the employer’s contribution or salary sacrifice to any superannuation scheme to which any of them may be a contributor,• (the total value of any non-cash benefits for which any of them may elect under the package,• the total amount payable by the council by way of fringe benefits tax for any such non-cash benefits	
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Central NSW Joint Organisation

Financial Statements

For the Year Ended 30 June 2021

2021 ANNUAL PERFORMANCE STATEMENT – CENTRAL NSW JO

Central NSW Joint Organisation

General purpose financial statements for the year ended 30 June 2021

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Central NSW Joint Organisation is constituted under the Local Government Act 1993 (NSW) and has its principal place of business at

Central NSW Joint Organisation
2 Court Street
FORBES, NSW 2871

Through the use of the internet, we have ensured that our reporting is timely, complete and available at minimum cost. All press releases, financial statements and other information are publicly available on our website: www.centraljo.nsw.gov.au.

Central NSW Joint Organisation

Statement by Members of the Board and Management made pursuant to Section 413(2c) of the Local Government Act 1993 (NSW)

The attached general purpose financial statements have been prepared in accordance with:

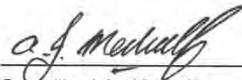
- the Local Government Act 1993 (NSW) (as amended) and the regulations made thereunder
- the Australian Accounting Standards – Simplified Disclosures and other pronouncements of the Australian Accounting Standards Board
- the Joint Organisations Supplement to the Local Government Code of Accounting Practice and Financial Reporting.

To the best of our knowledge and belief, these statements:

- present fairly Central NSW Joint Organisation's operating result and financial position for the period
- the accord with Central NSW Joint Organisation's accounting and other records.

We are not aware of any matter that would render this report false or misleading in any way.

Signed by the delegates of the Board of Central NSW Joint Organisation.



Councillor John Medcalf

Chairperson

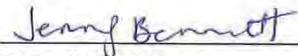
Dated: 25/10/21



Councillor Phyllis Miller

Voting Representative Board Member

Dated: 21/10/21



Ms Jennifer Bennett

Executive Officer

Dated: 21/10/21

2021 ANNUAL PERFORMANCE STATEMENT – CENTRAL NSW JO

Central NSW Joint Organisation

Statement of Income and Accumulated Surplus for the year ended 30 June 2021

		2021	2020
	Notes	000's	000's
		\$	\$
Income			
Member council contributions	B.1.1	752	731
Grants provided for operating purposes	B.1.2	180	850
Interest and investment revenue	B.1.3	-	1
Other income	B.1.4	741	756
Total income		1,673	2,338
Expenses			
Employee benefits and on costs		608	613
Administrative expenses	B.2.1	997	1,877
Depreciation		18	18
Total expenses		1,623	2,508
Net operating result for the year		50	(170)
Gain on transfer of assets from former entity (Centroc)		-	896
Net result for the year		50	726
Accumulated surplus at 1 July		799	-
Accumulated Surplus as at 30 June		849	726

The above Statement of Income and Accumulated Surplus should be read in conjunction with the accompanying notes

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2021 ANNUAL PERFORMANCE STATEMENT – CENTRAL NSW JO

Central NSW Joint Organisation

Statement of Financial Position as at 30 June 2021

	2021 000's \$	2020 000's \$
ASSETS		
Current assets		
Cash and cash equivalents	C.1.1 1,150	1,040
Receivables	C.1.2 207	125
Total current assets	<u>1,357</u>	<u>1,165</u>
Non-current assets		
Property, plant and equipment	C.1.3 34	50
Total non-current assets	<u>34</u>	<u>50</u>
Total assets	<u>1,391</u>	<u>1,215</u>
LIABILITIES		
Current liabilities		
Payables	C.2.1 223	170
Contract liabilities	C.2.2 220	131
Employee benefit provisions	C.2.3 99	115
Total current liabilities	<u>542</u>	<u>416</u>
Total liabilities	<u>542</u>	<u>416</u>
Net assets	<u>849</u>	<u>799</u>
EQUITY		
Accumulated surplus	<u>849</u>	<u>799</u>
Total equity	<u>849</u>	<u>799</u>

The above Statement of Financial Position should be read in conjunction with the accompanying notes

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2021 ANNUAL PERFORMANCE STATEMENT – CENTRAL NSW JO

Central NSW Joint Organisation

Statement of Cash Flows for the year ended 30 June 2021

	2021 000's \$	2020 000's \$
CASH FLOWS FROM OPERATING ACTIVITIES:		
Receipts:		
Contributions from member councils	828	731
Investment revenue and interest	-	1
Grants	165	980
Other	910	1,028
Payments:		
Employees and suppliers	(1,790)	(2,722)
Net cash provided by operating activities	<u>113</u>	<u>18</u>
CASH FLOWS FROM INVESTING ACTIVITIES:		
Receipts:		
Sale of property, plant and equipment	-	11
Payment for property, plant & equipment	(3)	(37)
Payments:		
Net cash (used in) investing activities	<u>(3)</u>	<u>(26)</u>
Net increase/(decrease) in cash and cash equivalents held	<u>110</u>	<u>8</u>
Cash transferred from former entity (Centroc)	-	973
Cash and cash equivalents at beginning of year	<u>1,040</u>	<u>75</u>
Cash and cash equivalents at end of financial year	<u>C.1.1 1,150</u>	<u>1,040</u>

The above Statement of Cash Flows should be read in conjunction with the accompanying notes

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Central NSW Joint Organisation

Notes to the Financial Statements for the year ended 30 June 2021

A. About the Joint Organisation and these financial statements

A1 Basis of Preparation

These financial statements were authorised for issue by the Board of the Central NSW Joint Organisation on 25/10/2021. The Board has the power to amend and reissue these financial statements.

The principal accounting policies adopted in the preparation of these financial statements are set out below.

These general purpose financial statements have been prepared in accordance with Australian Accounting Standards – Simplified Disclosures, the Local Government Act 1993 (NSW) and Regulations, and the Joint Organisation Code of Accounting Practice and Financial Reporting. JO NSW is a not-for-profit entity. The financial statements are presented in Australian dollars and are rounded to the nearest thousand dollars.

(a) New and amended standards adopted

The JO has early adopted AASB 1060 *General Purpose Financial Statements – Simplified Disclosures for For-Profit and Not-for-Profit Tier 2 Entities*, the adoption of this standard has not affected the reported financial position or performance of the JO, however certain disclosures have been added, amended or omitted.

(b) Historical cost convention

These financial statements have been prepared under the historical cost convention.

(c) Significant accounting estimates and judgements

The preparation of financial statements requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the JO's accounting policies. Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that may have a financial impact on the JO and that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions

Central NSW Joint Organisation makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year include:

- (i) employee benefit provisions – refer Note C2.3.

Significant judgements in applying the JO accounting policies

- (i) there are no significant judgements made by the JO

Goods and services tax (GST)

Revenues, expenses and assets are recognised net of the amount of associated GST, unless the GST incurred is not recoverable from the taxation authority. In this case it is recognised as part of the cost of acquisition of the asset or as part of the expense.

Receivables and payables are stated inclusive of the amount of GST receivable or payable. The net amount of GST recoverable from, or payable to, the taxation authority is included with other receivables or payables in the Statement of Financial Position.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities that are recoverable from, or payable to, the taxation authority are presented as operating cash flows.

Central NSW Joint Organisation

Notes to the Financial Statements for the year ended 30 June 2021

B. Financial Performance

B1 Sources of income

B.1.1 Member Council contributions

	2021 000's	2020 000's
	\$	\$
Orange City Council	129	125
Bathurst Regional Council	128	125
Parkes Shire Council	77	75
Cowra Shire Council	57	55
Cowra Tourism Corp	16	16
Cabonne Council	71	69
Forbes Shire Council	60	58
Lachlan Shire Council	56	54
Blayney Shire Council	42	41
Oberon Council	53	51
Weddin Shire Council	32	31
Central Tablelands Water	31	31
	752	731

Accounting policy

Contributions by member councils are recognised as revenue at the point in time when the amount to be paid for the period has been determined and communicated to councils. The contribution may be in the form of a cash payment or non-monetary contribution (which is recorded at its fair value).

The methodology for determining the contribution is:

- Contributions by all member councils is prorated based on population in their respective Local Government Areas (LGA's) in order to perform the principal functions of delivering on strategic regional priorities, regional leadership and intergovernmental cooperation.

Central NSW Joint Organisation

**Notes to the Financial Statements
for the year ended 30 June 2021**

B1 Sources of income (continued)

B.1.2 Grants

	Operating		Capital	
	2021 000's \$	2020 000's \$	2021 000's \$	2020 000's \$
OLG capacity building funding	60	19	-	-
Dept Planning, Industry & Environment	120	34	-	-
Tourism - DNCO	-	15	-	-
Restart NSW Fund - NSW Bridges	-	781	-	-
Total grants	180	850	-	-
Comprising:				
- Commonwealth funding	-	-	-	-
- State funding	180	835	-	-
- Other funding	-	15	-	-
	180	850	-	-
Timing of revenue recognition				
Grants recognised over time	60	850	-	-
Grants recognised at a point in time	120	-	-	-
Total grants	180	850	-	-

Accounting policy

Grants - enforceable agreement with sufficiently specific performance obligations

Grant revenue arising from an agreement which is enforceable and contains sufficiently specific performance obligations is recognised as or when control of each performance obligations is transferred.

Payment terms vary depending on the terms of the grant, cash is received upfront for some grants and on the achievement of certain payment milestones for others.

Each performance obligation is considered to ensure that the revenue recognition reflects the transfer of control and within grant agreements there may be some performance obligations where control transfers at a point in time and others which have continuous transfer of control over the life of the contract.

Where control is transferred over time, generally the input methods being either costs or time incurred are deemed to be the most appropriate methods to reflect the transfer of benefit.

Other grants

Assets arising from grants in the scope of AASB 1058 is recognised at the asset's fair value when the asset is received. The JO considers whether there are any related liability or equity items associated with the asset which are recognised in accordance with the relevant accounting standard.

Once the assets and liabilities have been recognised then income is recognised for any remaining asset value at the time that the asset is received.

2021 ANNUAL PERFORMANCE STATEMENT – CENTRAL NSW JO

Central NSW Joint Organisation

Notes to the Financial Statements for the year ended 30 June 2021

B1 Sources of income (continued)

B.1.3 Interest and investment income

	2021	2020
	000's	000's
	\$	\$
Interest revenue from:		
- interest on financial assets measured at amortised cost	-	1
Total interest and investment revenue	-	1

Accounting policy

Interest and investment income is recognised using the effective interest rate at the date that interest is earned.

B.1.4 Other income

	2021	2020
	000's	000's
	\$	\$
Procurement rebates	171	206
Vehicle leaseback	15	15
Management of aggregated electricity procurement fees	6	44
Copyright licence fees	19	18
Training fees	412	337
Regional tourism group other income	4	54
Other revenue	114	80
Gain on disposal of asset	-	2
Total other revenue	741	755

Accounting policy

Other income is recorded when the payment is due, the value of the payment is notified, or the payment is received, whichever occurs first.

Gains and losses on disposals are determined by comparing proceeds with carrying amount. The gain or loss on sale of an asset is determined when control of the asset has irrevocably passed to the buyer and the asset is de-recognised.

Gain on transfer of assets relates to the value of net assets received free of charge from Centroc on establishment of the JO.

Central NSW Joint Organisation

Notes to the Financial Statements for the year ended 30 June 2021

B.2 Costs of providing services

B.2.1 Administrative expenses

	2021 000's \$	2020 000's \$
CWUA Group expenses	53	130
Audit of financial statements	13	13
Regional training program	370	337
Legal expenses	4	6
Phone expenses	2	3
Meeting expenses	6	7
IT expenses	16	12
Travel expenses	3	16
Advertising/Branding expenses	-	4
Joint organisation projects	309	1,076
Staff training/conferences	4	14
Hosting fees	14	14
Regional tourism group expenses	164	212
Motor vehicle expenses	14	15
Other expenses	25	18
	997	1,877

Accounting policy

Employee benefit expenses

Employee benefit expenses are recorded when the service has been provided by the employee.

Contributions to defined contribution plans are recognised as an expense as they become payable. Prepaid contributions are recognised as an asset to the extent that a cash refund or a reduction in the future payments is available.

Administrative expenses

Administrative expenses are recorded on an accruals basis as the JO receives the goods or services.

Central NSW Joint Organisation

**Notes to the Financial Statements
for the year ended 30 June 2021**

C Financial position

C.1 Assets we manage

C.1.1 Cash and cash equivalents

	2021 000's \$	2020 000's \$
Cash at bank and in hand	186	359
Deposits at call	964	681
	<u>1,150</u>	<u>1,040</u>
Restricted cash and cash equivalents		
External restrictions	220	71
Unrestricted	930	969
	<u>1,150</u>	<u>1,040</u>

Accounting policy

For Statement of Cash Flow presentation purposes, cash and cash equivalents include: cash on hand; deposits held at call with financial institutions; other short-term, highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value; and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities on the Statement of Financial Position.

C.1.2 Receivables

	2021 000's \$	2020 000's \$
Trade receivables	136	37
GST receivable	33	39
Accrued revenues	38	49
Net receivables	<u>207</u>	<u>125</u>

Accounting policy

Receivables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method, less provision for impairment. Receivables are generally due for settlement within 30 days.

Impairment of financial assets measured at amortised cost is recognised on an expected credit loss (ECL) basis.

The JO applies the simplified approach for receivables in providing for expected credit losses prescribed by AASB 9, which permits the use of the lifetime expected loss provision. To measure the expected credit losses, non-rates and annual charges debtors have been grouped based on shared credit risk characteristics and the days past due.

2021 ANNUAL PERFORMANCE STATEMENT – CENTRAL NSW JO

Central NSW Joint Organisation

Notes to the Financial Statements
for the year ended 30 June 2021

C.1.3 Property, plant and equipment

	Movements during the period						At 30 June 2021		
	Gross carrying amount \$'000	At July 2020 Accum Depn and impairment \$'000	Net carrying amount \$'000	Additions \$'000	Disposals \$'000	Depn and Impairment \$'000	Gross carrying amount 000's \$	Accum depn and impairment 000's \$	Net carrying amount 000's \$
Office equipment	5	(3)	2	2	-	(2)	7	(5)	2
Vehicles	58	(10)	48	-	-	(16)	58	(26)	32
Totals	63	(13)	50	2	-	(18)	65	(31)	34

Central NSW Joint Organisation

**Notes to the Financial Statements
for the year ended 30 June 2021**

C.1.3 Property, plant and equipment (continued)

Accounting policy

Plant and equipment are measured on the cost basis less depreciation and impairment losses.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the JO and the cost of the item can be measured reliably. All other repairs and maintenance are charged to the Income Statement and Other Comprehensive Income during the financial period in which they are incurred.

When property, plant and equipment are acquired by the JO for significantly less than fair value, the assets are initially recognised at their fair value at acquisition date.

Depreciation is calculated using the straight-line method to allocate their cost, net of their residual values, over their estimated useful lives as follows:

- (i) Office equipment 2-5 years
- (ii) Motor vehicle 5-6 years

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at each reporting date.

C.2 Liabilities of the joint organisation

C.2.1 Payables

	2021 000's \$	2020 000's \$
Trade payables	183	170
Accrued expenses	40	-
	<u>223</u>	<u>170</u>

Accounting policy

Trade payables represent liabilities for goods and services provided to the JO prior to the end of financial period that are unpaid. The amounts are unsecured and are usually paid within 30 days of recognition.

C.2.2 Contract liabilities

	2021 000's \$	2020 000's \$
Funds received prior to performance obligation being satisfied	220	131
Total payables	<u>220</u>	<u>131</u>

The contract liability relates to grants received prior to the revenue recognition criteria in AASB 15 being satisfied since the performance obligations are ongoing.

Central NSW Joint Organisation

Notes to the Financial Statements for the year ended 30 June 2021

C.2 Liabilities of the joint organisation (continued)

Accounting policy

When an amount of consideration is received from a fund provider prior to Central NSW Joint Organisation transferring a good or service to the customer, Central NSW Joint Organisation presents the funds which exceed revenue recognised as a contract liability.

C.2.3 Employee benefits

	2021		2020	
	Current 000's	Non-current 000's	Current 000's	Non-current 000's
	\$	\$	\$	\$
Annual leave	10	-	27	-
Long service leave	89	-	88	-
Total employee benefit provisions	99	-	115	-
Current employee benefits provisions not expected to be settled within the next 12 months	89	-	88	-

Accounting policy

Short-term obligations

Liabilities for wages and salaries (including non-monetary benefits and annual leave expected to be wholly settled within 12 months after the end of the period in which the employees render the related service) are recognised in respect of employees' services up to the end of the reporting period, and are measured at the amounts expected to be paid when the liabilities are settled. The liability for annual leave is recognised in the provision for employee benefits. All other short-term employee benefit obligations are presented as payables.

Other long-term employee benefits obligations

The liability for long-service leave and annual leave that is not expected to be wholly settled within 12 months after the end of the period in which the employees render the related service is recognised in the provision for employee benefits, and measured as the present value of expected future payments to be made in respect of services provided by employees up to the end of the reporting period using the projected unit credit method. Consideration is given to expected future wage and salary levels, experience of employee departures, and periods of service. Expected future payments are discounted using market yields at the end of the reporting period on national government bonds with terms to maturity and currency that match, as closely as possible, the estimated future cash outflows.

On-costs

The employee benefit provisions include the aggregate on-cost liabilities that will arise when payment of current employee benefits is made in future periods.

These amounts include superannuation, payroll tax and workers compensation expenses that will be payable upon the future payment of certain leave liabilities which employees are entitled to at the reporting period.

Central NSW Joint Organisation

Notes to the Financial Statements for the year ended 30 June 2021

C.2.3 Employee benefits (continued)

Accounting policy

The obligations are presented as current liabilities in the Statement of Financial Position if the JO does not have an unconditional right to defer settlement for at least 12 months after the reporting date, regardless of when the actual settlement is expected to occur.

C.3 Reserves

Asset revaluation reserve

The asset revaluation reserve records fair value movements on property, plant and equipment held under the revaluation model.

D Risks and accounting uncertainties

D1 Financial Risk Management

Risk Management

The JO's activities expose it to a variety of financial risks, including credit risk, liquidity risk, and interest rate risk. Financial risk management is carried out by the finance team under policies approved by the JO Board.

The fair value of receivables approximates the carrying amount.

D.2 Contingencies

There were no contingent assets or liabilities which the JO is party to at 30 June 2021 (30 June 2020:None).

E People and relationships

E1 Related party disclosures

E.1.1 Key management personnel

Key management personnel (KMP) of the JO are those persons having the authority and responsibility for planning, directing and controlling the activities of the JO, directly or indirectly.

The aggregate amount of KMP compensation included in the employee expenses is: \$195,347.

Central NSW Joint Organisation

Notes to the Financial Statements
for the year ended 30 June 2021

E1 Related party disclosures (continued)

E.1.2 Other related parties

Nature of transactions	Transactions during the year	Outstanding balances	Terms and conditions	Impairment provision on outstanding balances	Impairment expense
	000's	000's		000's	000's
	\$	\$		\$	\$
2021					
Administration services	13	2	30 Days	-	-
Rental of office space and utilities	16	4	30 Days	-	-
Provision of Motor Vehicles	15	3	30 Days	-	-
2020					
	13	17	30 Days	-	-
Rental of office space and utilities	16	4	30 Days	-	-
Provision of Motor Vehicles	21	3	30 Days	-	-

Administration Services:

The JO has entered into an arrangement with Bathurst Regional Council and Orange City Council where 3% of payroll is paid for the provision of payroll to staff, they host. Amounts are payable on a continuing quarterly basis for staff hosted by these councils.

Central NSW Joint Organisation

**Notes to the Financial Statements
for the year ended 30 June 2021**

E1 Related party disclosures (continued)

Rental of office space and utilities:

The JO has entered into an arrangement with Orange City Council, Bathurst Regional Council and Forbes Shire Council to provide office space and utilities to staff hosted in these locations to perform their required roles. There is an agreed annual amount paid depending on the number of staff members in each location.

Provisions of motor vehicles:

The JO has entered into an arrangement with Orange City Council to provide motor vehicles. Orange City Council will acquire motor vehicles and manage them as part of their fleet. The Council invoice for the costs incurred in acquiring the motor vehicles at the time of purchase. All running costs incurred are on charged to the JO as incurred on a quarterly basis throughout the financial year.

The JO has entered into an arrangement with Bathurst Regional Council to provide use of a motor vehicle for an annual charge of \$10,300 for the use of the motor vehicle and a set rate of \$2,700 per annum to cover operating expenses. These charges are billed on a quarterly basis over the year.

E.2 Other relationships

E.2.1 Audit fees

	2021	2020
	000's	000's
	\$	\$
Auditors of the JO - NSW Auditor-General Audit of financial statements	13	13
Total	13	13

F Other matters

F.1 Events occurring after reporting date

No matters or circumstances have arisen since the end of the financial year which significantly affected or may significantly affect the operations of the JO, the results of those operations or the state of affairs of the JO in future financial years.

Central NSW Joint Organisation

Auditor's Report to the members of Central NSW Joint Organisation

Report on the Audit of the Financial Report



INDEPENDENT AUDITOR'S REPORT

Report on the general purpose financial statements

Central NSW Joint Organisation

To the Board of the Central NSW Joint Organisation

Opinion

I have audited the accompanying financial statements of Central NSW Joint Organisation (the Joint Organisation), which comprise the Statement by Members of the Board and Management, the Statement of Income and Accumulated Surplus for the year ended 30 June 2021, the Statement of Financial Position as at 30 June 2021, and Statement of Cash Flows for the year ended 30 June 2021 and notes comprising a summary of significant accounting policies and other explanatory information.

In my opinion:

- the Joint Organisation's accounting records have been kept in accordance with the requirements of the *Local Government Act 1993*, Chapter 13, Part 3, Division 2 (the Division)
- the financial statements:
 - have been prepared, in all material respects, in accordance with the requirements of this Division
 - are consistent with the Joint Organisation's accounting records
 - present fairly, in all material respects, the financial position of the Joint Organisation as at 30 June 2021, and of its financial performance and its cash flows for the year then ended in accordance with Australian Accounting Standards—Simplified Disclosures
- all information relevant to the conduct of the audit has been obtained
- no material deficiencies in the accounting records or financial statements have come to light during the audit.

My opinion should be read in conjunction with the rest of this report

Basis for Opinion

I conducted my audit in accordance with Australian Auditing Standards. My responsibilities under the standards are described in the 'Auditor's Responsibilities for the Audit of the Financial Statements' section of my report.

I am independent of the Joint Organisation in accordance with the requirements of the:

- Australian Auditing Standards
- Accounting Professional and Ethical Standards Board's APES 110 'Code of Ethics for Professional Accountants (Including Independence Standards)' (APES 110).

I have fulfilled my other ethical responsibilities in accordance with APES 110.

Parliament promotes independence by ensuring the Auditor-General and the Audit Office of New South Wales are not compromised in their roles by:

- providing that only Parliament, and not the executive government, can remove an Auditor-General
- mandating the Auditor-General as auditor of joint organisations
- precluding the Auditor-General from providing non-audit services.

I believe the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

The Board's Responsibilities for the Financial Statements

The Board is responsible for the preparation and fair presentation of the financial statements in accordance with Australian Accounting Standards–Simplified Disclosures and the *Local Government Act 1993*, and for such internal control as the Board determines is necessary to enable the preparation and fair presentation of the financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Board is responsible for assessing the Joint Organisation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting.

Auditor's Responsibilities for the Audit of the Financial Statements

My objectives are to:

- obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error
- issue an Independent Auditor's Report including my opinion.

Reasonable assurance is a high level of assurance, but does not guarantee an audit conducted in accordance with Australian Auditing Standards will always detect material misstatements. Misstatements can arise from fraud or error. Misstatements are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions users take based on the financial statements.

A description of my responsibilities for the audit of the financial statements is located at the Auditing and Assurance Standards Board website at: www.augasb.gov.au/auditors_responsibilities/ar4.pdf. The description forms part of my auditor's report.

The scope of my audit does not include, nor provide assurance:

- that the Joint Organisation carried out its activities effectively, efficiently and economically
- about the security and controls over the electronic publication of the audited financial statements on any website where they may be presented
- about any other information which may have been hyperlinked to/from the financial statements.



Karen Taylor

Delegate of the Auditor-General for New South Wales

25 October 2021
SYDNEY



Cr John Medcalf
Chairperson
Central NSW Joint Organisation
PO Box 333
FORBES NSW 2871

Contact: Karen Taylor
Phone no: 02 9275 7311
Our ref: D2123132/1858

25 October 2021

Dear Chairperson

Report on the Conduct of the Audit for the year ended 30 June 2021

I have audited the general purpose financial statements (GPFS) of the Central NSW Joint Organisation (the Joint Organisation) for the year ended 30 June 2021 as required by section 415 of the *Local Government Act 1993* (the Act).

I expressed an unmodified opinion on the Joint Organisation's GPFS.

This Report on the Conduct of the Audit (the Report) for the Joint Organisation for the year ended 30 June 2021 is issued in accordance with section 417 of the Act. This Report should be read in conjunction with my audit opinion on the GPFS issued under section 417(2) of the Act.

PERFORMANCE

Net Operating Result

The Joint Organisation's net operating surplus for the year ended 30 June 2021 was \$50,000 (2020 loss \$170,000).

The Joint Organisation's primary income source during the year was from contributions from member councils \$752,000 which contributed to 44.95 per cent of the Joint Organisation's income from continuing operations of \$1,673,000.

Grant income of \$180,000 was significantly lower than 2020 (\$850,000) which included one off restart NSW bridge funding of \$781,000.

The Joint Organisation also generated \$412,000 of training income (2020 - \$337,000).

The Joint Organisation's total operating expenses from continuing operations for the period was \$1,623,000 which primarily consisted of employee benefits and on-costs of \$608,000 and administration expenses of \$997,000.

Financial position

At 30 June 2021, the Joint Organisation had total assets of \$1,391,000 and net assets of \$849,000. The Joint Organisation's main assets consist of cash of \$1,150,000 and receivables of \$207,000.

OTHER MATTERS

Impact of new accounting standards

AASB 1060 'General Purpose Financial Statements – Simplified Disclosures for For-Profit and Not-for-Profit Tier 2'

The Joint Organisation adopted the new accounting standard AASB 1060 'General Purpose Financial Statements – Simplified Disclosures for For-Profit and Not-for-Profit Tier 2' in its 2020–21 financial statements.

AASB 1060 sets out a new, separate disclosure Standard to be applied by all entities that are reporting under Tier 2 of the Differential Reporting Framework in AASB 1053 'Application of Tiers of Australian Accounting Standards'. AASB 1060 has been developed based on a new methodology and principles to determine the Tier 2 disclosures that are necessary for meeting user needs.

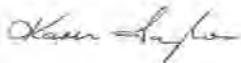
AASB 1060 reduces the reporting requirements of entities using the current Tier 2 reporting requirements for preparing general purpose financial statements.

The adoption of AASB 1060 has not affected the reported financial position or performance of the Joint Organisation, however certain disclosures have been added, amended or omitted.

Legislative compliance

My audit procedures did not identify any instances of non-compliance with legislative requirements or a material deficiency in the Joint Organisation's accounting records or financial statements. The Joint Organisation's:

- accounting records were maintained in a manner and form to allow the GPFS to be prepared and effectively audited
- staff provided all accounting records and information relevant to the audit.



Karen Taylor
Delegate of the Auditor-General for New South Wales

Delegate of the Auditor-General for New South Wales