

Central NSW Joint Organisation Annual Performance Statement

30 November 2023



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Purpose of the Statement

Within 5 months from the end of each year, a joint organisation must prepare a report (its **annual performance statement**) for that year reporting as to its progress in implementing its strategies and plans for delivering its strategic regional priorities.

The Central NSW Joint Organisation delivered on its [Regional Strategic Plan](#) for the year. For detailed quarterly advice on progress please go to the [Agendas of the CNSWJO Board](#).

This Statement provides advice in line with the legislative and regulatory framework specifically 397J Annual performance statements of the Local Government Act.



REPORTING THE
PROGRESS FROM
THE 2022/2023
FINANCIAL YEAR
IMPLEMENTING
STRATEGIES
AND PLANS FOR
DELIVERING STRATEGIC
REGIONAL PRIORITIES
IN CENTRAL NSW.

Forward from the Chair

This year has demonstrated to me the extraordinary value of being a member of the Central NSW Joint Organisation CNSWJO Board.

In the first instance I would like to thank my fellow Mayors for their generosity and kindness towards me, my Council and the Cabonne community during the flooding disasters in late 2022.

Only other Mayors can truly understand the challenges I faced during these natural disasters. I knew I had rock-solid support and could ask anything of my fellow Mayors through these terrible times. I cannot tell you how much this meant to me.

The change of government has brought its challenges through this period, especially with funding. All Councils affected by these disasters have had similar issues and having each other's backs through advocacy in this regard has been helpful. This region continues to work cooperatively with a proud history of successful collaboration.

CNSWJO was the first to be constituted in the State in May 2018 and this is its fifth Annual Statement. Under the NSW Local Government Act CNSWJO has three primary functions, which are to:

- establish strategic regional priorities and develop strategies and plans for delivering these priorities;
- provide regional leadership and be an advocate for strategic regional priorities; and
- identify and take up opportunities for intergovernmental cooperation on matters that relate to our Region.

The Local Government Act also allows for other activity and in the case of this region, supporting the financial sustainability of Councils through delivering cost savings and other efficiencies is a significant priority.

In November the region adopted its new Statement of Strategic Regional Priority. With oversight of a subcommittee of Mayors and feedback from members including an event 25 August 2022, the region now progresses seven priorities. These are:

- Leveraging our successful collaboration;
- Regional prosperity through better infrastructure and services;
- Advocate for better infrastructure and services in health and ageing
- Telecommunications;
- Regional Transport Planning and Infrastructure Prioritisation;
- Regional Water Security and Productive Water; and
- Transition to a sustainable, secure, and affordable energy future.

I am pleased to report that the value of the Joint Organisation to its members has gone from strength to strength. Return on investment for member fees for the year was 9.4:1.

With the change in government at both the state and federal levels we have seen cooling of support for major infrastructure projects for the region including Inland Rail, the Great Western Highway tunnel and Wyangala Dam. The incoming NSW Government has brought with it a pause on many activities in this region including transport planning. The Board's response has been to step up advocacy and I thank the mayors who meet with me monthly to progress this good work.

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I would also like to comment on the collaboration and communication between the Joint Organisations. CNSWJO coordinates the Joint Organisation Officers' network and as a result of the work being done in Net Zero and Disaster Risk Reduction the cross-JO collaboration is also strengthening. While it is disappointing the Office of Local Government has not progressed implementing the recommendations of the Joint Organisation Review it commissioned, the JOs themselves are building the sustainable networks for their ongoing program delivery.

Highlights for me this year was the development of the Policy Labs Initiative with Charles Sturt University and working on the MoU with the Rural Doctors' Network.

Finally, thanks to the CNSWJO team for all their efforts for the year. For such a small team you deliver fantastic results.



CNSWJO Board meeting 13 October 2022 Parliament House hosted by Deputy Premier The Hon. Paul Toole

Executive Officer's report

Value to our members is at the heart of the program delivered by the Central NSW JO team.

We have delivered over to \$4.2m in net cost savings across 18 regional contracts from a spend of \$25.3m.

New contracts for the year included: Asset Management Maturity Audits, Strategic planning for Water, Disaster Risk Reduction Consulting services, Community Engagement Surveying, Electricity, Energy Business Case Consulting services, Road Signs, Employee Assistance Program, Learning Management System, Restocking of First Aid Kits, Asset Revaluations and Water and Sewer Consulting Services.

Grant funded projects have been awarded and continued this year. These include:

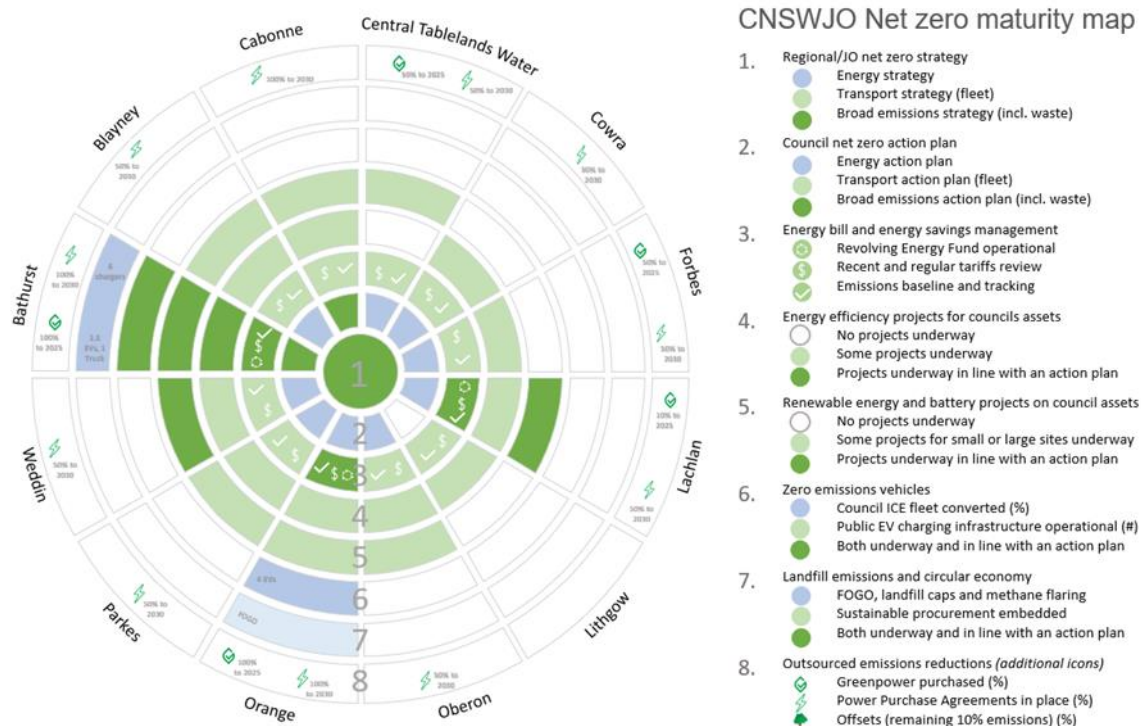
- The Joint Organisation Net Zero Acceleration Program;
- Natural Disaster Risk Reduction;
- Bridge Assessments;
- Come Out We're Open flood recovery program
- A Business Case for Priority Investment in the Nexus between Net Zero and Energy Security;
- A Regional Centre of Excellence in Water Loss Management;
- Transitioning Integrated Water Cycle Management Plans to Integrated Planning and Reporting; and
- A Spare Capacity in Housing Project.

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I would like to call out two of these projects as being stand out collaborations with NSW Government and examples of the value this model offers to both councils and the state.

Firstly, the Joint Organisation Net Zero Acceleration Program. Piloted in Central NSW this program is now rolled out across nine joint organisations. Information is shared across the network and has resulted in cross JO/NSW Government collaborations on federal funding applications.

Using a maturity model reporting approach adapted from Central NSW State reporting now looks like this:



Secondly, a truly codesigned approach with the Department of Planning and Environment is implementation of a Regional Centre of Excellence in Water Loss Management, again using a maturity model. This project is bringing together a regional accountability framework to building capacity in water loss management and ultimately being able to accurately report on water saved. This is so very important as member demonstrate their commitment to saving water during drought.

I would like to thank all the peak agency staff this region has worked with over the year. Welcoming a new Destination Network was a highlight as well as the various projects being progressed through our own Regional NSW boundary. After decades of advocacy to protect this region from being “swept into the rest of the west,” this recognition has been very welcomed and enables work like the collaboration on Community Strategic Planning to progress.

The MoU with RDA continues to deliver. Their support of the economic development managers of the region, including with data and grant support, is an ongoing boon.

I would like to call out the collaboration between Business NSW, Orange 360 and the JO on the “Come Out We’re Open” campaign in response to the floods. A fast moving project fully funded by the NSW Government, this project was funded, in market and acquitted within 6 months.

The ongoing collaboration with Charles Sturt University has seen Councillors from across the region coming together to plan and prioritise for the region. The workshop in region 25 August generously hosted at Charles Sturt University’s Bloomfield campus has led to the Policy Labs initiative which will see ongoing events in region developing and implementing policy about the issues and opportunities that matter to our member councils and their communities.



Regional Priority Voting Board at the August 2022 CNSWJO Conference

Advice on progress in implementing strategic regional priorities

With a change of government at both the state and federal levels, the Board resolved to ramp up its advocacy, having meetings with key State and Federal representatives both in government and opposition including:

- The Hon Michael McCormack Member for Riverina
- The Hon Andrew Gee, Member for Calare
- The Hon Mark Coulton, Member for Parkes
- The Hon Tanya Plibersek, Minister for the Environment and Water
- Perin Davey, Shadow Minister for Water and Shadow Minister for Emergency Management
- Deborah O'Neill, Duty Senator for NSW (ALP)
- The Hon Kristy McBain, Minister for Regional Development, Local Government and the Territories
- Ms Phoebe Drake Senior Policy Adviser, from the Office of Prime Minister, The Hon Anthony Albanese
- Catherine King MP, Shadow Minister for Infrastructure, Transport and Regional Development Office
- The Hon Emma McBride, Assistant Minister for Mental Health and Suicide Prevention and Assistant Minister Rural and Regional Health
- The Hon Michelle Rowland, Minister for Communications
- Ms Laura Manton, Deputy Chief of Staff for Emergency Management, Representative from the Office of Senator Murray Watt, Minister for Agriculture, Fisheries and Forestry and Minister for Emergency Management
- Mr Michael Wrathall, Advisor for Minister for Water, The Hon Tanya Plibersek
- The Hon Paul Toole – Deputy Premier and Bathurst MP, Minister for Regional New South Wales, and Minister for Police and Leader of The Nationals
- The Hon Wendy Tuckerman - Minister for Local Government
- The Hon Sam Faraway, MLC- Minister for Regional Transport and Roads
- The Hon Paul Toole MP, Minister for Regional Transport and Roads Deputy Leader of The Nationals and Member for Bathurst
- Steph Cooke, Parliamentary Secretary for Regional Health and Member for Cootamundra

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- The Hon. Mick Veitch, MLC, Shadow Minister for Regional NSW, Shadow Minister for Agriculture, and Shadow Minister for Western NSW
- Mr Greg Warren, Shadow Minister for Local Government, Shadow Minister for Veterans, and Shadow Minister for Western Sydney
- Ms Jenny Aitchison, MP, Shadow Minister for Regional Transport and Roads
- The Hon Rose Jackson, MLC, Shadow Minister for Water, Housing and Homelessness
- TfNSW;
- Regional NSW;
- Resilience NSW;
- Water Infrastructure NSW, Department of Planning and Environment
- Biodiversity, Department of Planning and Environment
- NSW Reconstruction Authority, Department of Planning and Environment
- LGNSW;
- Water NSW;
- NSW Water Directorate;

Highlights

- The support of the Board for advocacy for members affected by natural disasters;
- Board meetings at the state and federal level;
- Progress on the Best Practice in Aggregated Procurement Program showing stronger income streams to the JO;
- Working with a new Destination Network and Regional NSW team dedicated to this region;
- The Policy Labs initiative with Charles Sturt University;
- The support of General Managers in collaborating on and delivering \$4.2m in net cost savings and other value to member Councils and through them to their communities;
- The outcomes focussed work of the 11 project teams in region;
- The addition of two new CNSWJO staff;
- The growing relationship with the Rural Doctors' Network;
- Grant funding of \$2.05m received for the year;
- \$2.3m in savings achieved through the electricity contract;
- The growth of strategic relationships to support the strategic priorities of the JO including engagement and work across the JO sector at both the Executive Officer and Chair level; and
- The growth in strategic relationships between the JO and key State agencies particularly on the Joint Organisation Net Zero Acceleration Program and the Water Loss Management Centre of Excellence Program.

Key outputs for the year are:

- The Come Our Were Open Campaign and Updates to the Visit Central NSW website - <https://www.visitcentralnsw.com.au/>
- Submissions and responses to various Inquiries - <https://www.centraljo.nsw.gov.au/submissions/>
- Various outputs as part of the engagement with the Lachlan and Macquarie Regional Water Strategies;
- The MoU with Regional Development Australia;
- The updated Statement of Strategic Regional Priority;
- Various grant applications and funding deeds; and
- The executed contract for a renewable energy Power Purchase Agreement.

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Central NSW JO Board - Forbes 23 February 2023

L-R: Cr Bill West, Mayor of Cowra Shire Council, Cr David Somerville, Chairman of CTW and Deputy Mayor of Blayney Shire Council, Cr Phyllis Miller OAM, Mayor of Forbes Shire Council, Cr Kevin Beatty, Mayor of Cabonne, Cr John Medcalf OAM Mayor of Lachlan Shire Council, Cr Mark Kellam, Mayor of Oberon Council, Cr Maree Statham, Mayor of Lithgow City Council, Cr Ken Keith OAM, Mayor of Parkes Shire Council, Cr Craig Bembrick, Mayor of Weddin Shire Council

Value to Members 2022 / 2023

Value to member Councils and through them to the communities of Central NSW is at the heart of all programming of the Joint Organisation.

CNSWJO reports value to its members every quarter. For this year the value is summarised as:

- 13 Submissions;
- 13 Plans strategies and other collateral that members can leverage for funding, advocacy, forward planning and other purposes;
- \$4.2m in net cost savings across 18 regional contracts from a spend of \$25.3m.
- \$2.05m in grants for members to support training for Fluoride Operators, disaster risk reduction, Business case and Strategy Development JONZAG - Net Zero Acceleration Grant and other energy management, best practice in aggregated procurement, tourism and regional development;
- \$1.4m in public relations value and over \$472k in advertising value which encompassed 11 media releases and various social media metrics. The PR program delivered a major tourism marketing campaign for “Come Out, We’re Open” which formed a large body of work within the PR program in 2023.

This value is delivered primarily by the various operational teams across the region including the CNSWJO

- General Managers’ Advisory Committee
- Water Utilities’ Alliance
- Transport Technical Committee
- Tourism Managers Group

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- Planners' Group
- Human Resources Managers Group
- WHS/Risk Management Group
- Training, Learning and Development Group
- Energy Group
- Regional IT Group
- Building Surveyors Skills Shortages Working Group
- Disaster Risk Reduction Steering Committee

Project support is provided by Council staff for example the NAMAf project.

Submissions

Thirteen submissions were lodged on behalf of the region over the twelve month period. Please go to <https://www.centraljo.nsw.gov.au/submissions/> to find these submissions.

1. NSW Groundwater Strategy
2. TWRRP Quality Assurance Framework
3. TWRRP Incident and Emergency Management for LWUs
4. Unaccounted for Energy Reporting Guidelines first stage consultation participant response template
5. EPA Policy on Climate Change Action Plan
6. AER Regulatory Proposal
7. IPART Rates Methodology
8. CNSWJO Response to Statutory review of the Biodiversity Conservation Act 2016
9. AEMC Minor Energy Flow Metering
10. Bank closures in Regional Australia
11. OECC on Going Circular in Clean Energy
12. Blackheath to Little Hartley Environmental Impact Statement (EIS)
13. AER ON Essential Energy 24-29 Pricing Proposal

All submissions are developed with members in line with the region's advocacy policies. Please request more detail in this regard.

Plans, Strategies and other collateral

Please go to <https://www.centraljo.nsw.gov.au/> Members are welcome to request more detail on any of the outputs, where significant plans, strategies and other collateral include:

1. As at 30 June 2023, 3,237 contractors across the region hold a current WHS induction.
2. Risk Management Plan
3. Review of the CSPs of the region
4. Review of the LSPSs of the region
5. Report on the CNSWJO Town Water Risk Reduction Program pilot to codesign a potential regional approach to local water utility strategic planning.
6. Flowchart of Educational Pathways for Building Surveyors
7. Free Regional Tourism Map
8. 11 Our Place Mats
9. 4 Year Plan on a Page proforma for ARIC
10. Regional Water Loss Management Opportunities Report
11. Energy Data Portal management
12. Council spend data for various contracts
13. Performance monitoring Audit

Compliance

The majority of activities supporting compliance undertaken across the region were training.

Media releases

- Centre of attention (Conference)
- Renewable energy media release
- Regional Planning Portal Workshop with DPIE
- Board meeting with State Opposition
- Board Round Table with State Ministers
- The Best Historic Buildings in Central NSW
- First Central NSW Free Touring Map Launched
- Audit Risk and Improvement Framework
- “What’s yours is yours” Central NSW Councils push back on NSW Government on accounting for RFS assets.
- Good roads are good business
- Wyangala Wall raising Business case
- Central NSW Joint Organisation receives NSW Government grant to help councils work together towards net zero
- Central NSW Councils say no to bank closures in regional Australia
- Central NSW Joint Organisation have secured \$647K for their member Councils in Central NSW for the Disaster Risk Reduction Fund
- Lithgow Proclaimed as a member of the Central NSW Joint Organisation
- Saving every drop is harder than you think
- Charles Sturt continues to put regional Australia first: new Local Government Policy Working Group
- CNSWJO Chair welcomes the recently announced NSW Cabinet
- CNSWJO Chair welcomes collaborative approach to better Health and Social Care for our Communities
- Central NSW Mayors welcome Minister’s commitment to fair and equitable access to water
- The eleven Mayors of the region take their ideas to Canberra
- Emergency Services Levy is the latest disaster
- Sydney gets smart – but not Central NSW
- Country Mayors Welcome Minister’s Commitment to Local Water Utilities remaining in public hands.
- World Class History Attractions in Central NSW (prepared by Gabrielle Brewer)
- The Best Historic Buildings in Central NSW (prepared by Gabrielle Brewer)
- Come grazing down the Lachlan this September (prepared by Gabrielle Brewer)
- Reach for the stars at “SkyFest” on 2-6 September 2022 (prepared by Gabrielle Brewer)
- Cowra’s Canola Tours and Blooming Attractions (prepared by Gabrielle Brewer)
- First Central NSW Free Touring Map Launched (prepared by Gabrielle Brewer)
- Extend the Summer in Country NSW (prepared by Gabrielle Brewer)
- Come Out, We’re Open campaign for Central NSW flood response (prepared by Gabrielle Brewer)
- Oberon’s Field to Forest Festival, a Wild Food Adventure (prepared by Gabrielle Brewer)
- 11 Amazing Autumn Adventures in Central NSW (prepared by Gabrielle Brewer)
- Explore events and indulge in Winter (prepared by Gabrielle Brewer)

Social media

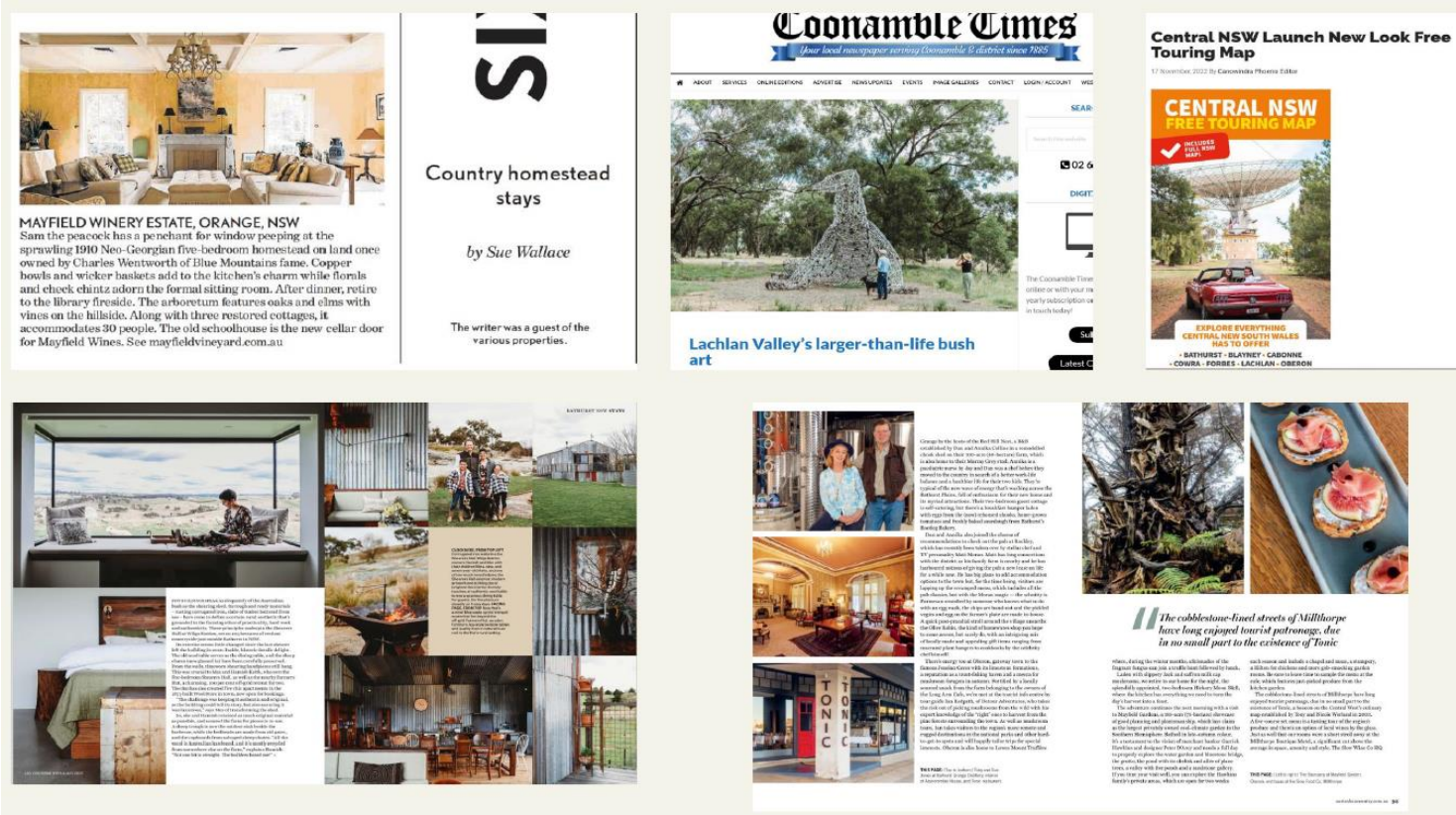
- Central NSW Joint Organisation Facebook Page – 638 Followers
- Central NSW Joint Organisation Twitter – 920 Followers
- Central NSW Tourism Facebook Page – 15k Followers
- Central NSW Tourism Instagram Page – 6,314 Followers

Central NSW Joint Organisation Tourism Public Relations Report

Prepared by Gabrielle Brewer, PR Consultant & Carolyn Griffin, Central NSW Joint Organisation

Overview

- From July 2022 to June 2023 the destination public relations campaign promoted Central NSW Joint Organisation’s 10 lgas (plus Lithgow from early 2023) in a wide variety of media including print newspapers, magazines, digital, social media, TV, radio and video channels.
- The PR program delivered a major tourism marketing campaign for “Come Out, We’re Open” to maximise a \$125k grant from Destination NSW to support communities after the flooding of late 2022. This formed a large body of work within the PR program in 2023.
- The resulting content promoted the region’s events, attractions, food and wine, outdoor adventures, accommodation, new experiences, people and unique appeal as a country destination.



Key Results

- Hosted six media famils with journalists and content creators, including all itinerary bookings.
- Publicity highlights include Country Style, Australian Traveller, Australian Country, NRMA’s Open Road, Traveller in the Sydney Morning Herald, the Age, the Sun-Herald, Broadsheet, Escape in the Sunday Telegraph, Sky News, ABC Radio, Explore across 14 regional NSW media outlets.



Come Out, We’re Open

With Destination NSW’s funding of \$125k Central NSW was promoted as a tourism destination from March-June 2023 across TV, print, digital and display advertising and social media. The target market was Sydney and Regional NSW, primarily couples 40-70 years old and those interested in arts, culture, history, food and wine.

The campaign encouraged people to wrap their arms around local businesses needing the support of visitors. The aim was to encourage locals to get out and holiday makers to return and enjoy the region at its greenest and the campaign includes digital, social media and public relations.

Although some parts of Central NSW had been impacted by flooding, many were not, and most accommodation and businesses across the region were open and ready to welcome people. Visitors were encouraged not to cancel or hesitate their travel plans.

Three Sydney Morning Herald Traveller full page “print ads” were published in March and April 2023 (see image below) plus a variety of “digital display ads” featuring Central NSW. This included billboard, banner and half-page creatives plus social media posts and boosts.

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Cost Savings

The following table lists the cost savings for the Joint Organisation between **1 July 2022 and 30 June 2023**. The statistics are updated on a quarterly basis and are reported for the current financial year. Cumulative spend and cost savings are available on request.

SAVINGS	Water Utilities Alliance Contracts	HR Contracts	WHS contracts	IT contracts	Supply contracts	Roads/ Transport contracts	Energy contracts	RDOCS contracts	Other contracts	Training	Legal advice re Procurement	Participation in regional procurement	Total
Bathurst	\$1,500	\$48,996	\$2,302	\$0	\$21,026	\$0	\$987,394	\$15,647	\$0	\$100	\$5,546	\$25,000	\$1,107,510
Blayney	\$1,500	\$12,661	\$0	\$0	\$11,481	\$0	\$84,946	\$1,099	\$0	\$0	\$5,546	\$27,000	\$144,232
Cabonne	\$1,500	\$13,372	\$49	\$0	\$41,138	\$0	\$86,983	\$1,388	\$0	\$5,786	\$5,546	\$26,000	\$181,762
Central Tablelands Water	\$1,500	\$107	\$0	\$0	\$0	\$0	\$46,540	\$2,191	\$0	\$0	\$4,937	\$30,000	\$85,275
Cowra	\$1,500	\$25,660	\$2,454	\$0	\$51,380	\$0	\$224,910	\$1,455	\$0	\$3,625	\$5,546	\$45,000	\$361,530
Forbes	\$1,500	\$13,509	\$0	\$0	\$59,982	\$0	\$196,440	\$8,584	\$0	\$10,215	\$5,546	\$23,000	\$318,775
Lachlan	\$1,500	\$21,716	\$0	\$0	\$32,483	\$0	\$134,552	\$1,136	\$0	\$10,356	\$5,546	\$39,000	\$246,288
Lithgow	\$1,500	\$0	\$0	\$0	\$0	\$0	\$0	\$6,000	\$0	\$0	\$5,546	\$23,000	\$36,046
Oberon	\$1,500	\$19,774	\$0	\$0	\$29,569	\$0	\$51,680	\$4,019	\$0	\$0	\$5,546	\$38,000	\$150,088
Orange	\$1,500	\$72,097	\$2,497	\$0	\$30,640	\$0	\$1,052,070	\$9,425	\$0	\$5,818	\$5,546	\$22,000	\$1,201,592
Parkes	\$1,500	\$6,130	\$0	\$0	\$51,529	\$0	\$395,878	\$8,428	\$0	\$7,574	\$5,546	\$28,000	\$504,585
Upper Macquarie County Council	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$4,937	\$8,000	\$12,937
Weddin	\$1,500	\$355	\$0	\$0	\$10,539	\$0	\$53,624	\$611	\$0	\$5,582	\$5,546	\$42,000	\$119,756
Sub Total	\$18,000	\$234,377	\$7,302	\$0	\$339,767	\$0	\$3,315,016	\$59,982	\$0	\$49,055	\$70,875	\$376,000	\$4,470,373
											Cost to members		\$257,800
												Total	\$4,212,573

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OLG Legislative Compliance and reporting requirements for the Annual Performance Statement

Description	Reference	Included?		
Within 5 months after the end of (financial) year, prepare an Annual Performance Statement as to the JO achievements in implementing its strategic regional priorities and the effectiveness of the principal activities undertaken in achieving the priorities.	<i>Local Government Act 1993</i> (Act) s 428(1)	Yes <input type="checkbox"/>	No <input type="checkbox"/>	Board adoption November 2023
The Annual Performance Statement must be prepared in accordance with Integrated Planning and Reporting Guidelines (IP&R).	Act s 428(3)	Yes <input type="checkbox"/>	No <input type="checkbox"/>	Complies
Must contain a copy of the JO audited financial reports prepared in accordance with the <i>JO Supplement to Local Government Code of Accounting Practice and Financial Reporting</i> - (may be an attachment).	Act s 428(4)(a)	Yes <input type="checkbox"/>	No <input type="checkbox"/>	Included
Must contain other information as the IP&R Guidelines or the regulations may require.	Act s 428(4)(b)	Yes <input type="checkbox"/>	No <input type="checkbox"/>	Complies
Must contain a statement detailing the action taken by the JO in relation to any issue raised by the Anti-slavery Commissioner during the year concerning the operations of the JO and identified by the Commissioner as being a significant issue.	Act s 428(4)(c)	Yes <input type="checkbox"/>	No <input type="checkbox"/>	n/a
Must contain a statement of steps taken to ensure that goods and services procured by and for the JO during the year were not the product of modern slavery withing the meaning of the <i>Modern Slavery Act 2018</i>	Act s 428(4)(d)	Yes <input type="checkbox"/>	No <input type="checkbox"/>	<p>The Central NSW Joint Organisation Modern Slavery Statement FY 2022/2023</p> <p>Introduction This Modern Slavery Statement is provided by the Central NSW Joint Organisation (CNSWJO) in accordance with Section 428 (4) of the NSW Local Government Act 1993.</p>

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				<p>This statement outlines the Central NSW Joint Organisation's commitment to combatting modern slavery and the measures we have implement during this reporting period to reduce the risk of our procurement activities resulting in or contributing to human rights violations.</p> <p>Organisational Structure and Supply Chain The CNSWJO provides strong cohesive leadership that aligns all tiers of government to deliver our region's community derived strategic priorities. The Joint Organisation is comprised of a team of 8 staff and works across 11 Local Government Council regions throughout the Central West of NSW and includes the participation of four associate members. The procurement function of the organisation falls under Operational Programs with a centralised structure. Across the range of procurement facilitated and undertaken by the Joint Organisation the approx. overall spend for our region on JO-led procurement 2022/2023 is \$25.3m. We recognise the importance of taking steps to ensure that goods and services procured by and for our council are not the product of modern slavery.</p> <p>Our supply chain includes a variety of suppliers, contractors, partners. CNSWJO's highest categories of spend include Energy, Supply, Human Resources, Regional Directors of Corporate Services and Work Health and Safety.</p>
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				<p>Policy</p> <p>The CNSWJO has a procurement policy outlining the Joint Organisations commitment to preventing and addressing modern slavery in all its procurement activities. A copy of this policy can be viewed on the website Reports & Policies - Central Joint Organisation (nsw.gov.au)</p> <p>Steps taken</p> <p>To ensure that goods and services procured by and for the Joint Organisation during the 22/23 year were not the product of Modern Slavery, the Joint Organisation:</p> <ul style="list-style-type: none"> • Sought and implemented legal wording from Lindsay Taylor Lawyers to insert into Goods and Services Contracts and Procurement Specification Documentation. • Assessed suppliers' responses to modern slavery provided for each procurement process and the quotations and tenders received. • Currently undertaking a risk audit of active suppliers for the Joint Organisation and on behalf of member councils. <p>The risk assessment will be completed by 30 June 2024 with an embedded regional program monitoring existing contractors and assessing new contractors.</p>
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2023 ANNUAL PERFORMANCE STATEMENT – CENTRAL NSW JO

Copy of the JO Annual Performance Statement must be posted on the JO website and be provided to the Minister for Local Government (via OLG). This can be done by notifying OLG of a URL link.	Act s 428(5)	Yes <input type="checkbox"/>	No <input type="checkbox"/>	https://www.centraljo.nsw.gov.au/publications/
Details, including purpose of overseas visits by board members, Executive Officer or other persons representing the JO (including visits sponsored by other organisations).	<i>Local Government (General) Regulation 2021</i> (Reg) cl 217(1)(a)	Yes <input type="checkbox"/>	No <input type="checkbox"/>	Nil
<p>Total cost during the year of the payment of expenses of, and the provision of facilities to board members in relation to their functions.</p> <p>Identify separate details on the total cost of:</p> <ul style="list-style-type: none"> • provision of dedicated office equipment allocated to board members • telephone calls made by board members • attendance of board members at conferences and seminars • interstate visits by board members, including transport, accommodation and other out-of-pocket travelling expenses • overseas visits by board members, including transport, accommodation and other out-of-pocket travelling expenses • expenses of any spouse, partner or other person who accompanied a board member in the performance of his or her civic functions, being expenses payable in accordance with the Guidelines for the payment of expenses and the provision of facilities for board members 	Reg cl 217(1)(a1) (i), (ii), (iii), (v), (vi), (vii), (viii)	Yes <input type="checkbox"/>	No <input type="checkbox"/>	Nil

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<ul style="list-style-type: none"> expenses involved in the provision of care for a child of, or an immediate family member of, a board member. 				
<p>Details of each contract awarded (other than employment contracts & contracts less than \$150,000) including:</p> <ul style="list-style-type: none"> name of contractor nature of goods or services supplied total amount payable. 	Reg cl 217(1)(a2) (i), (ii)	Yes <input type="checkbox"/>	No <input type="checkbox"/>	<p>The following contracts are held by the Central NSW Joint Organisation:</p> <ul style="list-style-type: none"> Business Case for the Nexus Between Emissions Reduction and Energy Security in Central NSW commenced on 1 June 2023 <ul style="list-style-type: none"> Ernst & Young (EY) Estimated total spend for 6-month contract \$747,110 + GST. CNSWJO holds this contract on behalf of member councils. Local and Regional Needs Analyses and Opportunities Reports for the Disaster Risk Reduction Fund Program commenced 7 August 2023 <ul style="list-style-type: none"> GHD Estimated total spend for 5-month contract for the Central NSW Joint Organisation \$94,883K. Seven Joint Organisations participated in this collaborative procurement costing a total of 543K + GST. Seven Joint Organisations participate in this contract.
<p>Summary of the amounts incurred by the JO in relation to legal proceedings including:</p> <ul style="list-style-type: none"> amounts incurred by JO in relation to proceedings taken by or against the JO (including out of court settlements) 	Reg cl 217(1)(a3)	Yes <input type="checkbox"/>	No <input type="checkbox"/>	Nil

2023 ANNUAL PERFORMANCE STATEMENT – CENTRAL NSW JO

<ul style="list-style-type: none"> summary of the state of the progress of each legal proceeding and (if finalised) the result. 				
Total amount contributed or otherwise granted to financially assist others.	Reg cl 217(1)(a5) & Act s 356	Yes <input type="checkbox"/>	No <input type="checkbox"/>	\$15,000 regional medical scholarships
Statement of all external bodies that exercised functions delegated by the JO.	Reg cl 217(1)(a6)	Yes <input type="checkbox"/>	No <input type="checkbox"/>	Nil
Statement of all corporations, partnerships, trusts, joint ventures, syndicates or other bodies in which the JO held a controlling interest.	Reg cl 217(1)(a7)	Yes <input type="checkbox"/>	No <input type="checkbox"/>	Nil
Statement of all corporations, partnerships, trusts, joint ventures, syndicates or other bodies (whether or no incorporated) in which the JO participated during the year.	Reg cl 217(1)(a8)	Yes <input type="checkbox"/>	No <input type="checkbox"/>	Nil
Statement of activities undertaken to implement its EEO management plan.	Reg cl 217(1)(a9)	Yes <input type="checkbox"/>	No <input type="checkbox"/>	Staff undertake training through their member Councils on EEO through the ELMO online package. EEO Management plan reviewed annually by the Board in November. Staff satisfaction assessed during performance review – all report high levels of satisfaction. Survey conducted. No issues arose. No new staff engaged during this period.
Statement of the total remuneration package of the Executive Officer including: <ul style="list-style-type: none"> total value of the salary component of the package total amount of any bonus, performance or other payments that do not form part of the salary component total amount payable by way of the employer's contribution or salary sacrifice to any superannuation scheme to which the Executive Officer may be a contributor total value of any non-cash benefits for which the Executive Officer may elect under the package 	Reg cl 217(1)(b)(i), (ii), (iii), (iv), (v)	Yes <input type="checkbox"/>	No <input type="checkbox"/>	The total remuneration package for the Executive Officer is a salary of \$207,256 with superannuation of \$19,531. No other bonuses or contributions were made. Tools of Trade – The JO will supply a laptop, iPad and mobile phone and the JO will accept reasonable private use of the tools of trade except private international calls on the mobile phone.

2023 ANNUAL PERFORMANCE STATEMENT – CENTRAL NSW JO

<ul style="list-style-type: none"> total amount payable by way of fringe benefits tax for any such non-cash benefits. 				
<p>Statement of the total remuneration packages of all senior staff members, expressed as the total (not of the individual members) including:</p> <ul style="list-style-type: none"> total value of salary components of their packages total amount of any bonus, performance or other payments that do not form part of salary components of their packages total amount payable by the JO by way of the employer's contribution or salary sacrifice to any superannuation scheme to which any of the may be a contributor total value of any non-cash benefits for which any of them may elect under the package total amount payable by way of fringe benefits tax for any such non-cash benefits. 	Reg, cl 217(1)(c) (i), (ii), (iii), (iv), (v)	Yes <input type="checkbox"/>	No <input type="checkbox"/>	As above.
<p>Statement of total number of persons who performed paid work on Wednesday 23 November 2022, including, in separate statements, total number of:</p> <ul style="list-style-type: none"> persons employed by the JO on a permanent full-time, permanent part-time or casual basis or under a fixed-term contract persons employed by the JO as senior staff members, persons engaged by the JO, under a contract or other arrangement with the person's employer, wholly or principally for the labour of the person persons supplied to the JO, under a contract or other arrangement with the person's employer, as an apprentice or trainee 	Reg cl 217 (1)(d) (i),(ii), (iii), (iv)	Yes <input type="checkbox"/>	No <input type="checkbox"/>	<p>8 JO Staff are employed including the Executive Officer. They are hosted in region.</p> <p>5 employed fulltime and 3 employed permanent part-time</p>

2023 ANNUAL PERFORMANCE STATEMENT – CENTRAL NSW JO

Report on all capital works projects is considered best practice	OLG Capital Expenditure Guidelines*	Yes <input type="checkbox"/>	No <input type="checkbox"/>	n/a
Information included on government information public access activity.	<i>Government Information (Public Access) Act 2009, s125(1)</i> <i>Government Information (Public Access) Regulation 2018, cl 8, Schedule 2</i>	Yes <input type="checkbox"/>	No <input type="checkbox"/>	Public advice included on website. No requests received. Reporting requirement met. Annual Report is provided to Minister for Customer Service and Information Commissioner. No conflicts have been identified
Information included on public interest disclosure activity.	<i>Public Interest Disclosures Act 1994, s 31</i> <i>Public Interest Disclosures Regulation 2011, cl 4</i>	Yes <input type="checkbox"/>	No <input type="checkbox"/>	Public Interest Disclosure reports are provided 6 monthly to the Ombudsman and an Annual Report is provided to both the Ombudsman and the Special Minister for the State. No conflicts have been identified

Central NSW Joint Organisation

Financial Statements

For the Year Ended 30 June 2023

2023 ANNUAL PERFORMANCE STATEMENT – CENTRAL NSW JO

Central NSW Joint Organisation

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Central NSW Joint Organisation is constituted under the Local Government Act 1993 (NSW) and has its principal place of business at:

Central NSW Joint Organisation
2 Court Street
FORBES, NSW 2871

Through the use of the internet, we have ensured that our reporting is timely, complete and available at minimum cost. All press releases, financial statements and other information are publicly available on our website: www.centraljo.nsw.gov.au.

Central NSW Joint Organisation

Statement by Members of the Board and Management made pursuant to Section 413(2c) of the *Local Government Act 1993 (NSW)*

The attached general purpose financial statements have been prepared in accordance with:

- the Local Government Act 1993 (NSW) (as amended) and the regulations made thereunder
- the Australian Accounting Standards – Simplified Disclosures and other pronouncements of the Australian Accounting Standards Board
- the Joint Organisations Supplement to the Local Government Code of Accounting Practice and Financial Reporting.

To the best of our knowledge and belief, these statements:

- present fairly Central NSW Joint Organisation's operating result and financial position for the period
- the accord with Central NSW Joint Organisation's accounting and other records.

We are not aware of any matter that would render this report false or misleading in any way.

Signed by the delegates of the Board of Central NSW Joint Organisation.



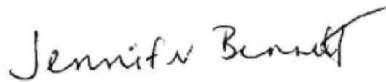
Councillor Kevin Beatty
Chairperson

Dated: 26 October 2023



Councillor Phyllis Miller
Voting Representative Board Member

Dated: 26 October 2023



Ms Jennifer Bennett
Executive Officer

Dated: 26 October 2023

2023 ANNUAL PERFORMANCE STATEMENT – CENTRAL NSW JO

Central NSW Joint Organisation

Statement of Income and Accumulated Surplus for the year ended 30 June 2023

		2023 000's \$	2022 000's \$
	Notes		
Income			
Member council contributions	B.1.1	827	788
Grants provided for operating purposes	B.1.2	576	873
Interest and investment revenue	B.1.3	23	-
Other income	B.1.4	340	270
Total income		1,766	1,931
Expenses			
Employee benefits and on costs		807	649
Administrative expenses	B.2.1	706	621
Depreciation		21	21
Other expenses		50	-
Total expenses		1,584	1,291
Net operating result for the year		182	640
Gain on transfer of assets from former entity (Centroc)		-	-
Gain/(loss) on revaluation of property, plant and equipment		-	-
Net result for the year		182	640
Accumulated surplus at 1 July		1,489	849
Accumulated Surplus as at 30 June		1,671	1,489

The above Statement of Financial Position should be read in conjunction with the accompanying notes

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2023 ANNUAL PERFORMANCE STATEMENT – CENTRAL NSW JO

Central NSW Joint Organisation

Statement of Financial Position

as at 30 June 2023

		2023 000's \$	2022 000's \$
	Note		
ASSETS			
Current assets			
Cash and cash equivalents	C.1.1	3,203	1,145
Receivables	C.1.2	129	823
Total current assets		3,332	1,968
Non-current assets			
Property, plant and equipment	C.1.3	48	54
Total non-current assets		48	54
Total assets		3,380	2,022
LIABILITIES			
Current liabilities			
Payables	C.2.1	529	357
Contract liabilities	C.2.2	1,093	82
Employee benefit provisions	C.2.3	87	94
Total current liabilities		1,709	533
Total liabilities		1,709	533
Net assets		1,671	1,489
EQUITY			
Accumulated surplus		1,671	1,489
Total equity		1,671	1,489

The above Statement of Financial Position should be read in conjunction with the accompanying notes

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2023 ANNUAL PERFORMANCE STATEMENT – CENTRAL NSW JO

Central NSW Joint Organisation

Statement of Cash Flows for the year ended 30 June 2023

	2023 000's \$	2022 000's \$
Notes		
CASH FLOWS FROM OPERATING ACTIVITIES:		
Receipts:		
Contributions from member councils	920	877
Investment revenue and interest	23	-
Grants	1,648	11
Other	1,185	518
Payments:		
Employees	(770)	(654)
Non-employee cash flows	(931)	(738)
Net cash provided by operating activities	<u>2,075</u>	<u>14</u>
CASH FLOWS FROM INVESTING ACTIVITIES:		
Receipts:		
Sale of property, plant and equipment	-	25
Payment for property, plant & equipment	(17)	(44)
Payments:		
Net cash (used in) investing activities	<u>(17)</u>	<u>(19)</u>
Net change in cash and cash equivalents	2,058	(5)
Cash and cash equivalents at beginning of year	<u>1,145</u>	<u>1,150</u>
Cash and cash equivalents at end of financial year	<u>C.1.1 3,203</u>	<u>1,145</u>

The above Statement of Financial Position should be read in conjunction with the accompanying notes

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Central NSW Joint Organisation

Notes to the Financial Statements for the year ended 30 June 2023

A. About the Joint Organisation and these financial statements

A1 Basis of Preparation

These financial statements were authorised for issue by delegates of the Board of the Central NSW Joint Organisation as the board had delegated the authority to authorise to these individuals on the 26/10/2023. The Board has the power to amend and reissue these financial statements.

The principal accounting policies adopted in the preparation of these financial statements are set out below.

These general-purpose financial statements have been prepared in accordance with Australian Accounting Standards – Simplified Disclosures, the Local Government Act 1993 (NSW) and Regulations, and the Joint Organisation Code of Accounting Practice and Financial Reporting. JO NSW is a not-for-profit entity. The financial statements are presented in Australian dollars and are rounded to the nearest thousand dollars.

(a) New and amended standards adopted

During the year, the JO adopted all standards which were mandatorily effective for the first time at 30 June 2023. The following new standards are effective for the first time at 30 June 2023.

- AASB 2022-3 *Amendments to Australian Accounting Standards – Illustrative Examples for Not-for-Profit Entities*
- AASB 2020-3 *Amendments to Australian Accounting Standards – Annual Improvements 2018 – 2020 and Other Amendments*

These standards are unlikely to have a significant impact on JO.

(b) Historical cost convention

These financial statements have been prepared under the historical cost convention.

(c) Significant accounting estimates and judgements

The preparation of financial statements requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the JO's accounting policies. Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that may have a financial impact on the JO and that are believed to be reasonable under the circumstances.

Accounting estimates and assumptions

Central NSW Joint Organisation makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year include:

- (i) employee benefit provisions – refer Note C2.3.

Significant judgements in applying the JO accounting policies

- (i) there are no significant judgements made by the JO.

Goods and services tax (GST)

Revenues, expenses and assets are recognised net of the amount of associated GST, unless the GST incurred is not recoverable from the taxation authority. In this case it is recognised as part of the cost of acquisition of the asset or as part of the expense.

Central NSW Joint Organisation

Notes to the Financial Statements for the year ended 30 June 2023

Goods and services tax (GST)

Receivables and payables are stated inclusive of the amount of GST receivable or payable. The net amount of GST recoverable from, or payable to, the taxation authority is included with other receivables or payables in the Statement of Financial Position.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities that are recoverable from, or payable to, the taxation authority are presented as operating cash flows.

Central NSW Joint Organisation

Notes to the Financial Statements for the year ended 30 June 2023

B. Financial Performance

B1 Sources of income

B.1.1 Member Council contributions

	2023	2022
	000's	000's
	\$	\$
- Orange City Council	143	141
- Bathurst Regional Council	138	136
- Parkes Shire Council	81	79
- Cowra Shire Council	64	63
- Cowra Tourism Corp	12	12
- Cabonne Council	73	72
- Forbes Shire Council	63	62
- Lachlan Shire Council	58	57
- Blayney Shire Council	44	43
- Oberon Council	54	53
- Weddin Shire Council	35	34
- Central Tablelands Water	36	36
- UMCC - Association membership	2	-
- Lithgow City Council	24	-
	827	788

Accounting policy

Contributions by member councils are recognised as revenue at the point in time when the amount to be paid for the period has been determined and communicated to councils. The contribution may be in the form of a cash payment or non-monetary contribution (which is recorded at its fair value).

The methodology for determining the contribution is:

- contributions by all member councils is prorated based on population in their respective Local Government Areas (LGA's) in order to perform the principal functions of delivering on strategic regional priorities, regional leadership and intergovernmental cooperation.

Central NSW Joint Organisation

Notes to the Financial Statements for the year ended 30 June 2023

B1 Sources of income

B.1.2 Grants

	Operating		Capital	
	2023	2022	2023	2022
	000's	000's	000's	000's
	\$	\$	\$	\$
OLG capacity building funding	55	138	-	-
Dept of Regional NSW	86	50	-	-
Water Loss Management Program	135	675	-	-
DPIE Sustainable Councils & Communities	-	10	-	-
Dept of Communities and Justice (DRRF)	52	-	-	-
The Office of Energy and Climate Change (JONZA)	93	-	-	-
Destination NSW	125	-	-	-
Destination Central West NSW	30	-	-	-
Total grants	576	873	-	-
Comprising:				
- Commonwealth funding	-	-	-	-
- State funding	328	873	-	-
- Other funding	248	-	-	-
	576	873	-	-
Timing of revenue recognition				
Grants recognised over time	107	138	-	-
Grants recognised at a point in time	469	735	-	-
Total grants	576	873	-	-

Accounting policy

Grants - enforceable agreement with sufficiently specific performance obligations

Grant revenue arising from an agreement which is enforceable and contains sufficiently specific performance obligations is recognised as or when control of each performance obligations is transferred.

The performance obligations vary according to the agreement but include the terms of the grant, cash is received upfront for some grants and on the achievement of certain payment milestones for others.

Performance obligations may be satisfied either at a point in time or over time and this is reflected in the revenue recognition pattern. Point in time recognition occurs when the beneficiary obtains control of the goods / services at a single time (e.g. completion of the project when a report / outcome is provided), whereas over time recognition is where the control of the services is ongoing throughout the project.

Where control is transferred over time, generally the input methods being either costs or time incurred are deemed to be the most appropriate methods to reflect the transfer of benefit.

Other grants

Assets (eg. cash) received from other grants are recognised at fair value when the asset is received. The JO considers whether there are any related liability or equity items associated with the asset which are recognised in accordance

Central NSW Joint Organisation

Notes to the Financial Statements for the year ended 30 June 2023

B1 Sources of income

B.1.2 Grants

with the relevant accounting standard.

Once the assets and liabilities have been recognised then income is recognised for any remaining asset value at the time that the asset is received.

B.1.3 Interest and investment income

	2023	2022
	000's	000's
	\$	\$
Interest revenue from:		
- interest on financial assets measured at amortised cost	23	-
Total interest and investment revenue	23	-

Accounting policy

Interest and investment income is recognised using the effective interest rate at the date that interest is earned.

2023 ANNUAL PERFORMANCE STATEMENT – CENTRAL NSW JO

Central NSW Joint Organisation

Notes to the Financial Statements for the year ended 30 June 2023

B1 Sources of income

B.1.4 Other income

	2023	2022
	000's	000's
	\$	\$
Procurement Management fees	235	172
Vehicle leaseback	5	10
Training fees	93	65
Gain on disposal of asset	-	23
Performance monitoring	7	-
Total other revenue	340	270

Accounting policy

Other income is recorded when the payment is due, the value of the payment is notified, or the payment is received, whichever occurs first.

Gains and losses on disposals are determined by comparing proceeds with carrying amount. The gain or loss on sale of an asset is determined when control of the asset has irrevocably passed to the buyer and the asset is de-recognised.

Gain on transfer of assets relates to the value of net assets received free of charge from Centroc on establishment of the JO.

2023 ANNUAL PERFORMANCE STATEMENT – CENTRAL NSW JO

Central NSW Joint Organisation

Notes to the Financial Statements for the year ended 30 June 2023

B.2 Costs of providing services

B.2.1 Administrative expenses

	2023	2022
	000's	000's
	\$	\$
CWUA Group expenses	137	62
Audit of financial statements	13	13
Regional training program	83	53
Legal expenses	13	3
Phone expenses	3	2
Meeting expenses	7	10
IT expenses	18	21
Travel expenses	16	4
Joint organisation projects	211	314
Staff training/conferences	8	5
Printing/Stationery/Postage	5	1
Bank fees	-	1
Hosting fees	25	22
Regional tourism group expenses	126	78
Motor vehicle expenses	12	14
Other expenses	29	18
	706	621

Accounting policy

Employee benefit expenses

Employee benefit expenses are recorded when the service has been provided by the employee.

Contributions to defined contribution plans are recognised as an expense as they become payable. Prepaid contributions are recognised as an asset to the extent that a cash refund or a reduction in the future payments is available.

Administrative expenses

Administrative expenses are recorded on an accruals basis as the JO receives the goods or services.

Central NSW Joint Organisation

Notes to the Financial Statements for the year ended 30 June 2023

C. Financial position

C.1 Assets we manage

C.1.1 Cash and cash equivalents

	2023	2022
	000's	000's
	\$	\$
Cash at bank and in hand	135	35
Deposits at call	3,068	1,110
	3,203	1,145
Restricted cash and cash equivalents		
External restrictions	1,882	808
Unrestricted	1,321	337
	3,203	1,145

Accounting policy

For Statement of Cash Flow presentation purposes, cash and cash equivalents include: cash on hand; deposits held at call with financial institutions; other short-term, highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value; and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities on the Statement of Financial Position, however are included as cash and cash equivalents in the Statement of Cash flows.

C.1.2 Receivables

	2023	2022
	000's	000's
	\$	\$
Trade receivables	38	731
GST receivable	48	43
Accrued revenues	43	49
Net receivables	129	823

Accounting policy

Receivables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method, less provision for impairment. Receivables are generally due for settlement within 30 days.

Impairment of receivables is assessed using the simplified expected credit loss model where lifetime credit losses are recorded on initial recognition. To measure the expected credit losses, debtors have been grouped based on shared credit risk characteristics and the days past due.

2023 ANNUAL PERFORMANCE STATEMENT – CENTRAL NSW JO

Central NSW Joint Organisation

Notes to the Financial Statements for the year ended 30 June 2023

C.1.3 Property, plant and equipment

	Movements during the period							At 30 June 2023 Net carrying amount 000's
	Gross carrying amount 000's	At July 2022 Accum Depn and impairment 000's	Net carrying amount 000's	Additions 000's	Disposals 000's	Depn and Impairment 000's	Gross carrying amount 000's	Accum depn and impairment 000's
	\$	\$	\$	\$	\$	\$	\$	\$
Office equipment	9	(7)	2	16	-	(4)	25	(11)
Vehicles	75	(23)	52	-	-	(17)	75	(40)
Totals	84	(30)	54	16	-	(21)	100	(51)

Accounting policy

Plant and equipment are measured on the cost basis less depreciation and impairment losses.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the JO and the cost of the item can be measured reliably. All other repairs and maintenance are charged to the Income Statement and Other Comprehensive Income during the financial period in which they are incurred.

When property, plant and equipment are acquired by the JO for significantly less than fair value, the assets are initially recognised at their fair value at acquisition date.

Depreciation is calculated using the straight-line method to allocate their cost, net of their residual values, over their estimated useful lives as follows:

- (i) Office equipment 2-5 years
- (ii) Motor vehicle 5-6 years

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at each reporting date.

Central NSW Joint Organisation

Notes to the Financial Statements for the year ended 30 June 2023

C.2 Liabilities of the joint organisation

C.2.1 Payables

	2023	2022
	000's	000's
	\$	\$
Trade payables	367	255
Accrued expense	162	102
	529	357

Accounting policy

The JO measures all financial liabilities initially at fair value less transaction costs; subsequently financial liabilities are measured at amortised cost using the effective interest rate method.

Trade payables represent liabilities for goods and services provided to the JO prior to the end of financial period that are unpaid. The amounts are unsecured and are usually paid within 30 days of recognition.

C.2.2 Contract liabilities

	2023	2022
	000's	000's
	\$	\$
Funds received prior to performance obligation being satisfied	1,093	82
Total payables	1,093	82

The contract liability relates to grants received prior to the revenue recognition criteria in AASB 15 being satisfied since the performance obligations are ongoing.

Accounting policy

When an amount of consideration is received from a fund provider prior to Central NSW Joint Organisation transferring a good or service to the customer, Central NSW Joint Organisation presents the funds which exceed revenue recognised as a contract liability.

C.2.3 Employee benefits

	2023		2022	
	Current	Non-current	Current	Non-current
	000's	000's	000's	000's
	\$	\$	\$	\$
Annual leave	13	-	18	-
Long service leave	74	-	76	-
Total employee benefit provisions	87	-	94	-
Current employee benefits provisions not expected to be settled within the next 12 months	74	-	76	-

Central NSW Joint Organisation

Notes to the Financial Statements for the year ended 30 June 2023

C.2.3 Employee benefits

Accounting policy

Short-term obligations

Liabilities for wages and salaries (including non-monetary benefits and annual leave expected to be wholly settled within 12 months after the end of the period in which the employees render the related service) are recognised in respect of employees' services up to the end of the reporting period, and are measured at the amounts expected to be paid when the liabilities are settled. The liability for annual leave is recognised in the provision for employee benefits. All other short-term employee benefit obligations are presented as payables.

Other long-term employee benefits obligations

The liability for long-service leave and annual leave that is not expected to be wholly settled within 12 months after the end of the period in which the employees render the related service is recognised in the provision for employee benefits, and measured as the present value of expected future payments to be made in respect of services provided by employees up to the end of the reporting period using the projected unit credit method. Consideration is given to expected future wage and salary levels, experience of employee departures, and periods of service. Expected future payments are discounted using market yields at the end of the reporting period on national government bonds with terms to maturity and currency that match, as closely as possible, the estimated future cash outflows.

On-costs

The employee benefit provisions include the aggregate on-cost liabilities that will arise when payment of current employee benefits is made in future periods.

These amounts include superannuation, payroll tax and workers compensation expenses that will be payable upon the future payment of certain leave liabilities which employees are entitled to at the reporting period.

The obligations are presented as current liabilities in the Statement of Financial Position if the JO does not have an unconditional right to defer settlement for at least 12 months after the reporting date, regardless of when the actual settlement is expected to occur.

C.3 Reserves

Asset revaluation reserve

The asset revaluation reserve records fair value movements on property, plant and equipment held under the revaluation model.

D. Risks and accounting uncertainties

D1 Financial Risk Management

Risk Management

The JO's activities expose it to a variety of financial risks, including credit risk, liquidity risk, and interest rate risk. Financial risk management is carried out by the finance team under policies approved by the JO Board.

The fair value of receivables approximates the carrying amount.

Central NSW Joint Organisation

Notes to the Financial Statements for the year ended 30 June 2023

D.2 Contingencies

There were no contingent assets or liabilities which the JO is party to at 30 June 2023 (30 June 2022:None).

E. People and relationships

E1 Related party disclosures

E.1.1 Key management personnel

Key management personnel (KMP) of the JO are those persons having the authority and responsibility for planning, directing and controlling the activities of the JO, directly or indirectly.

The aggregate amount of KMP compensation included in the employee expenses is: \$207,256.

E.1.2 Other related parties

	Amount of the transactions during the period 000's \$	Outstanding balances, including commitments at period end 000's \$	Terms and condition s	Impairment provision on outstanding balances 000's \$	Impairment expense 000's \$
2023					
Administration services	26	9	30 Days	-	-
Rental of office space and utilities	25	15	30 Days	-	-
Provision of Motor Vehicles	12	3	30 Days	-	-
2022					
Administration services	22	12	30 Days	-	-
Rental of office space and utilities	24	12	30 Days	-	-
Provision of Motor Vehicles	15	3	30 Days	-	-

Administration Services:

The JO has entered into an arrangement with Bathurst Regional Council, Orange City Council and Forbes Shire Council where 3% of payroll is paid for the provision of payroll to staff they host. Amounts are payable on a continuing quarterly basis for staff hosted by these councils. Forbes Shire Council also receives \$3,000 pa for financial support services and \$2,000 pa for managing staff mobile telephones in its role as Treasury Council.

Central NSW Joint Organisation

Notes to the Financial Statements for the year ended 30 June 2023

E1 Related party disclosures

Rental of office space and utilities:

The JO has entered into an arrangement with Orange City Council, Bathurst Regional Council and Forbes Shire Council to provide office space and utilities to staff hosted in these locations to perform their required roles. There is an agreed annual amount paid depending on the number of staff members in each location.

Provisions of motor vehicles:

The JO has entered into an arrangement with Orange City Council to provide motor vehicles. Orange City Council will acquire motor vehicles and manage them as part of their fleet. The Council invoice for the costs incurred in acquiring the motor vehicles at the time of purchase. The leaseback fee charged to the staff members for the use of the vehicles are retained by Orange City Council to cover all running costs of the vehicles incurred by the Council.

The JO has entered into an arrangement with Bathurst Regional Council to provide use of a motor vehicle for an annual charge of \$7,800 for the use of the motor vehicle and a set rate of \$2,800 per annum to cover operating expenses. These charges are billed on a quarterly basis over the year.

E.2 Other relationships

E.2.1 Audit fees

	2023 000's \$	2022 000's \$
Auditors of the JO - NSW Auditor-General		
Audit of financial statements	13	13
Total	13	13

F. Other matters

F.1 Events occurring after reporting date

No matters or circumstances have arisen since the end of the financial year which significantly affected or may significantly affect the operations of the JO, the results of those operations or the state of affairs of the JO in future financial years.

Central NSW Joint Organisation

Auditor's Report to the members of Central NSW Joint Organisation

Report on the Audit of the Financial Report



INDEPENDENT AUDITOR'S REPORT

Report on the general purpose financial statements

Central NSW Joint Organisation

To the Board of Central NSW Joint Organisation

Opinion

I have audited the accompanying financial statements of Central NSW Joint Organisation (the Joint Organisation), which comprise the Statement by Members of the Board and Management, the Statement of Income and Accumulated Surplus for the year ended 30 June 2023, the Statement of Financial Position as at 30 June 2023 and Statement of Cash Flows for the year ended 30 June 2023 and notes comprising a summary of significant accounting policies and other explanatory information. The financial statements include the consolidated financial statements of the Joint Organisation and the entities it controlled at the period's end or from time to time during the period.

In my opinion:

- the Joint Organisation's accounting records have been kept in accordance with the requirements of the *Local Government Act 1993*, Chapter 13, Part 3, Division 2 (the Division)
- the financial statements:
 - have been prepared, in all material respects, in accordance with the requirements of this Division
 - are consistent with the Joint Organisation's accounting records
 - present fairly, in all material respects, the financial position of the Joint Organisation as at 30 June 2023, and of its financial performance and its cash flows for the year then ended in accordance with Australian Accounting Standards – Simplified Disclosures
- all information relevant to the conduct of the audit has been obtained
- no material deficiencies in the accounting records or financial statements have come to light during the audit.

My opinion should be read in conjunction with the rest of this report.

Basis for Opinion

I conducted my audit in accordance with Australian Auditing Standards. My responsibilities under the standards are described in the 'Auditor's Responsibilities for the Audit of the Financial Statements' section of my report.

I am independent of the Joint Organisation in accordance with the requirements of the:

- Australian Auditing Standards
- Accounting Professional and Ethical Standards Board's APES 110 'Code of Ethics for Professional Accountants (including Independence Standards)' (APES 110).

Parliament promotes independence by ensuring the Auditor-General and the Audit Office of New South Wales are not compromised in their roles by:

- providing that only Parliament, and not the executive government, can remove an Auditor-General
- mandating the Auditor-General as auditor of joint organisations
- precluding the Auditor-General from providing non-audit services.

I have fulfilled my other ethical responsibilities in accordance with APES 110.

I believe the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

The Board's Responsibilities for the Financial Statements

The Board is responsible for the preparation and fair presentation of the financial statements in accordance with Australian Accounting Standards – Simplified Disclosures and the *Local Government Act 1993*, and for such internal control as the Board determines is necessary to enable the preparation and fair presentation of the financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Board is responsible for assessing the Joint Organisation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting.

Auditor's Responsibilities for the Audit of the Financial Statements

My objectives are to:

- obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error
- issue an Independent Auditor's Report including my opinion.

Reasonable assurance is a high level of assurance, but does not guarantee an audit conducted in accordance with Australian Auditing Standards will always detect material misstatements. Misstatements can arise from fraud or error. Misstatements are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions users take based on the financial statements.

A description of my responsibilities for the audit of the financial statements is located at the Auditing and Assurance Standards Board website at: www.auasb.gov.au/auditors_responsibilities/ar4.pdf. The description forms part of my auditor's report.

The scope of my audit does not include, nor provide assurance:

- that the Joint Organisation carried out its activities effectively, efficiently and economically
- about the security and controls over the electronic publication of the audited financial statements on any website where they may be presented
- about any other information which may have been hyperlinked to/from the financial statements.



Farisha Ali
Delegate of the Auditor-General for New South Wales

26 October 2023
SYDNEY



Cr Kevin Beatty
Chairperson
Central NSW Joint Organisation
PO Box 333
FORBES NSW 2871

Contact: Farisha Ali
Phone no: 02 9275 7373
Our ref: R008-16585809-46852

26 October 2023

Dear Chairperson

Report on the Conduct of the Audit for the year ended 30 June 2023 Central NSW Joint Organisation

I have audited the general purpose financial statements (GPFS) of the Central NSW Joint Organisation (the Joint Organisation) for the year ended 30 June 2023 as required by section 415 of the *Local Government Act 1993* (the Act).

I expressed an unmodified opinion on the Joint Organisation's GPFS.

This Report on the Conduct of the Audit (the Report) for the Joint Organisation for the year ended 30 June 2023 is issued in accordance with section 417 of the Act. This Report should be read in conjunction with my audit opinion on the GPFS issued under section 417(2) of the Act.

PERFORMANCE

Net result

The Joint Organisation's net result for the year ended 30 June 2023 was \$182,000 (2022: \$640,000).

The Joint Organisation's income for the year ended 30 June 2023 of \$1,766,000 consisted mainly of income from member council contributions of \$827,000 and operating and capital grants of \$576,000. The main sources of grant income were a receipt of \$135,000 for the delivery of the Water Loss Management Project and \$125,000 for the Destination NSW - 'Come Out, We're Open' campaign.

The Joint Organisation's total expenses for the year ended 30 June 2023 of \$1,584,000 consisted mainly of employee benefits and on-costs of \$807,000 and administration expenses of \$706,000.

Financial position

At 30 June 2023, the Joint Organisation's:

- total assets of \$3,380,000 consisted mainly of cash and cash equivalents of \$3,203,000 and receivables of \$129,000.
- total liabilities of \$1,709,000 consisted mainly of payables of \$529,000 and contract liabilities of \$1,093,000.

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OTHER MATTERS

Legislative compliance

My audit procedures did not identify any instances of non-compliance with legislative requirements or a material deficiency in the Joint Organisation's accounting records or financial statements. The Joint Organisation's:

- accounting records were maintained in a manner and form to allow the GPFS to be prepared and effectively audited
- staff provided all accounting records and information relevant to the audit.



Farisha Ali

Delegate of the Auditor-General for New South Wales